

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** Monthly C1 White Paper  
**Date:** Monday, April 26, 2010 2:38:32 PM  
**Attachments:** [OA FME TI Monthly White Paper 03-25-2010.doc](#)  
**Importance:** High

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All,

It is time to update the monthly white paper for the Commissioner. Your comments/edits are requested by COB tomorrow. Please let me know if I can offer any assistance.

Thanks,

(b) (6)

**OBP PMO Tactical Infrastructure White Paper**  
**March 3, 2010**

**Background:**

- The Office of Administration's (OA) Facilities Management and Engineering (FM&E) Directorate will provide a monthly Tactical Infrastructure (TI) Program report, to include the following topics, as applicable: status of current TI projects and related initiatives, future TI planning, legal updates, the status of TI funds, and other emergent issues. This requirement replaces prior monthly TI briefings to the CBP Commissioner.
- The following is the March 31, 2010 TI Program deliverable, which addresses current fence mileage, recent real estate actions and associated legal activity, Comprehensive TI Maintenance and Repair contract status, and issues associated with fence segments in Starr County Texas. The paper has been cleared by the CBP Offices of Border Patrol and Chief Counsel, as well as State and Local.

**Fence Status:**

- As of March 25, 2010:
  - 298.5 miles of Vehicle Fence (VF) have been completed.
  - 347.3 miles of Pedestrian Fence (PF) have been completed.
  - There are (b) (7)(E) of PF left to construct.

**PF Segments Left to Construct**

Location	Seg #	Seg ID	Length (miles)	Status	Target Fence Comp Date
El Paso	(b) (7)(E)				
El Paso					
Del Rio					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
<b>TOTAL</b>					

### **Fence Segments O-1 through O-3 Starr County, Texas:**

- Despite former Commissioner Ruth's acknowledgement during a January 6, 2010 meeting with CBP, that from a practical perspective the fencing will have no impact on the floodplain (zero impact to Mexico and negligible to U.S.), new Commissioner Drusina sent the Acting Commissioner a letter on January 21, 2010 indicating that the U.S. International Boundary Water Commission (USIBWC) could not support the construction of the fence due to "substantial increases in water surface elevations and deflection in water flows at several locations."
- Facilities Management & Engineering (FM&E) has drafted a suggested response letter that is pending signature from the Acting Commissioner to send to USIBWC Commissioner Drusina and the Department of State that refutes their conclusion.
- A meeting between CBP, USIBWC and Department of State (DoS) is being scheduled for April 2010 to discuss the possibility of a unilateral decision to allow us to build.

### **Fence Segment (b) (7)(E), El Paso, Texas:**

- US International Boundary Waters Commission (USIBWC) notified FM&E on March 22, 2010 that the (b) (7)(E) pedestrian fence segment (b) (7)(E) currently under construction (b) (7)(E) in proximity to the (b) (7)(E) Border Patrol Station conflicts with flood protection improvements IBWC plans to construct to their levee. (b) (5) ).
- This was the first CBP had heard of IBWC's proposed project, which was particularly surprising given CBP received written approval from them to proceed with the fencing in August 2009. Neither our Memorandum of Agreement (MOA) nor the (b) (7)(E) approval letter requires CBP to fund construction activities of this type so we have taken the position that: (b) (5)
- Thus far, the discussions associated with this issue have been between staffs. No senior leadership engagement from either organization has occurred. CBP will only engage Senior Leadership if USIBWC seeks funding to execute changes to segment (b) (7)(E).

### **Real Estate Status:**

- 
- 

(b) (5)

o

(b) (5)

**Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):**

- FM&E, working in coordination with Procurement, is staggering the release of the four Requests for Proposal for CTIMR.
- Dates of note:
  - o All four CTIMR Request for Proposals (RFP) have been issued, as of February 2010.
  - o FM&E received proposals for the first two RFPs on February 12, 2010. The other two RFPs are due in March and April, 2010.
  - o (b) (5)
- FM&E, working in coordination with Procurement, is staggering the release of the four Requests for Proposal for CTIMR.
- Dates of note:
  - o FM&E received proposals for the third RFP on March 1, 2010.
  - o FM&E is to receive the last proposals for the fourth RFP in April, 2010.
  - o (b) (5)
  - o CTIMR COTR “boot camp” training received approval by DHS as a certified training course.

**Environmental:**

- U.S. Customs and Border Protection (CBP) and U.S. Department of Interior (DOI) signed a Memorandum of Agreement (MOA) in January 2009 that committed CBP to fund up to \$50M for mitigation of unavoidable adverse impacts to DOI resources due to the construction of tactical infrastructure. CBP is still negotiating the Interagency Agreement and project list with DOI. A majority of DOI recommended mitigation projects are for acquisition of land as compensation for lost habitat. However, CBP does not have authority under the Economy Act to fund DOI land acquisition for purposes of environmental mitigation. CBP needs legislation to give CBP this authority. Legislative language is being worked within CBP and with DHS. Language was also coordinated with DOI last fall.



**From:** (b) (6)  
**To:**  
**Cc:**  
**Subject:** RE: Monthly C1 White Paper  
**Date:** Monday, April 26, 2010 4:07:49 PM  
**Attachments:** [OA FME TI Monthly White Paper\\_03-25-2010 \(b\) \(6\).doc](#)  
**Importance:** High

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(b) (6)

This is what I have as edits. Let me know if you need more.

Regards,

(b) (6) CBM, PMP

DHS- Customs and Border Protection (CBP)  
FM&E Tactical Infrastructure- Program Office  
Ronald Reagan Building  
1400 Pennsylvania Ave N.W.  
Washington DC 20229

(b) (6) work  
cell

"ONE TEAM, ONE MISSION. SECURING OUR HOMELAND."

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**From:** (b) (6)  
**Sent:** Monday, April 26, 2010 2:35 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** Monthly C1 White Paper  
**Importance:** High

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**OBP PMO Tactical Infrastructure White Paper**  
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Rio Grande Valley					
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Rio Grande Valley					
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- Facilities Management & Engineering (FM&E) has drafted a suggested response letter that is pending signature from the Acting Commissioner to send to USIBWC Commissioner Drusina and the Department of State that refutes their conclusion.
- A meeting between CBP, USIBWC and Department of State (DoS) is being scheduled for April 2010 to discuss the possibility of a unilateral decision to allow us to build.

### **Fence Segment (b) (7) El Paso, Texas:**

- US International Boundary Waters Commission (USIBWC) notified FM&E on March 22, 2010 that the (b) (7)(E) pedestrian fence segment (b) (7)(E) currently under construction (b) (7)(E) and in proximity to the (b) (7)(E) Border Patrol Station conflicts with flood protection improvements IBWC plans to construct to their levee. (b) (5)
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### **Real Estate Status:**

- (b) (5)
- (b) (5)

○

(b) (5)

**Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):**

- FM&E, working in coordination with Procurement, is staggering the release of the four Requests for Proposal for CTIMR.
- Dates of note:
  - FM&E received proposals for all four RFPs by April 2010.
  - FM&E has set up Technical Evaluation Teams to evaluate proposals for all four RFPs. The Technical Evaluation Teams are represented by Tactical Infrastructure, Border Patrol and FM&E Facilities
  - (b) (5)

**Environmental:**

- U.S. Customs and Border Protection (CBP) and U.S. Department of Interior (DOI) signed a Memorandum of Agreement (MOA) in January 2009 that committed CBP to fund up to \$50M for mitigation of unavoidable adverse impacts to DOI resources due to the construction of tactical infrastructure. CBP is still negotiating the Interagency Agreement and project list with DOI. A majority of DOI recommended mitigation projects are for acquisition of land as compensation for lost habitat. However, CBP does not have authority under the Economy Act to fund DOI land acquisition for purposes of environmental mitigation. CBP needs legislation to give CBP this authority. Legislative language is being worked within CBP and with DHS. Language was also coordinated with DOI last fall.

**From:** (b) (6)  
**To:**  
**Cc:**  
**Subject:** FW: CTIMR and DIP letter to Bureaus  
**Date:** Saturday, February 13, 2010 12:09:52 PM  
**Attachments:** [CTIMR\\_Ltrs.pdf](#)  
[CTIMR and DIP Update letter to land managers Feb 13.doc](#)

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Gentlemen,

I drafted a letter to followup from the letter we sent DOI last fall regarding CTIMR, but I pulled this back and added a paragraph on DIP. Please take a look to see if this is appropriate to introduce at this time. We certainly have discussed DIP in our regular DOI coordination meetings but with their turnover in their POCs at HQ they probably don't have any formal communication from us on this.

If you agree we will get this tee'd up this week. (b) (6) had already commented on the 4 feb version of this letter.

(b) (6)  
Environmental Planning  
Border Patrol Program Management Office  
Facilities Management and Engineering  
1301 Pennsylvania Ave. NW, Suite B-155  
Washington, DC 20229  
(b) (6) office  
(b) (6) cell

---

**From:** (b) (6)  
**Sent:** Saturday, February 13, 2010 11:57 AM  
**To:** (b) (6)  
**Subject:** FW: CTIMR letter to Bureaus

(b) (6)  
Environmental Planning  
Border Patrol Program Management Office  
Facilities Management and Engineering  
1301 Pennsylvania Ave. NW, Suite B-155  
DC 20229  
(b) (6) office  
(b) (6) cell

---

**From:** (b) (6)  
**Sent:** Wednesday, February 03, 2010 7:47 PM  
**To:** (b) (6)  
**Cc:** (b) (6)

**Subject:** FW: CTIMR letter to Bureaus

Gentlemen,

Attached is a revised letter (incorporating comments received) to the DOI Bureau chiefs to followup on our original letter last fall. As we discussed our plan would be to :

- 1) Send these general letters
- 2) over the next few months, send email and direct communication to the individual land managers (in coordination with the sector PLLA) with detailed maps and request for site visits to discuss specific plans for each park
- 3) engage the land managers as normal for upcoming NEPA documents and real estate rights of way.

Please let me know if you have any comments/questions. I would then recommend we send this revised memo across the HQ CBP staff for coordination and then submit to G1 for signature.

(b) (6)

(b) (6)  
Environmental Planning  
Border Patrol Program Management Office  
Facilities Management and Engineering  
1301 Pennsylvania Ave. NW, Suite B-155  
Washington, DC 20229

(b) (6) office  
cell

---

**From:** (b) (6)  
**Sent:** Tuesday, January 26, 2010 7:46 AM  
**To:** (b) (6)

**Cc:** (b) (6)  
**Subject:** CTIMR letter to Bureaus

Folks,

As discussed recently, as part of the CTIMR outreach effort, attached is a proposed letter to send to the DOI and DOA bureaus to followup on the letters sent last September. Please review.

Thanks!

(b) (6)

(b) (6)  
Environmental Planning  
Border Patrol Program Management Office  
Facilities Management and Engineering  
1301 Pennsylvania Ave. NW, Suite B-155  
Washington, DC 20229

(b) (6) office

(b) (6) cell



U.S. Customs and  
Border Protection

SEP 09 2009

(b) (6) Chief  
U.S. Forest Service  
1400 Independence Ave., SW  
Washington, DC 20250-0003

Dear Chief (b) (6)

In 2007, U.S. Customs and Border Protection (CBP) and significantly increased their level of coordination with the federal land managing agencies along the U.S.-Mexico border, including the U.S. Forest Service in Arizona to foster improved and streamlined environmental planning for CBP border security efforts. This enhanced level of coordination has allowed CBP to construct border security infrastructure in a fashion that has reduced environmental impacts. As a result of the close coordination with the Forest Service and other stakeholders, CBP has completed construction of approximately (b) (7)(E) of the security fence and associated access roads mandated by Congress as part of Section 102(b) of the Illegal Immigration Reform and Immigrant Responsibility Act (IIRIRA). CBP is currently preparing to issue contracts for maintenance of the recently built border security infrastructure, as well as tactical infrastructure that was previously constructed.

CBP remains committed to responsible environmental stewardship to include the short-term and long-term maintenance of these important border security assets. As part of this commitment, CBP has adopted applicable best management practices implemented during recent construction of tactical infrastructure as binding requirements in the contracts being issued for maintenance of tactical infrastructure. These practices were developed in coordination with land managers to minimize the footprint of the construction activities on the natural and cultural resources of the desert southwest and will also function to prevent and minimize effects related to maintenance activities. Since several segments of this infrastructure were constructed on lands administered by your agency we wanted to inform you of our commitment to continue our close working relationship with your land and program managers while performing required maintenance.

Our general strategy is to centralize the infrastructure maintenance responsibilities. As part of this strategy, CBP is seeking contracts to maintain and repair fence, roads, gates, and lights. The contracts also include vegetation control and debris removal associated with tactical infrastructure, as needed. Much of this work has previously been done by the border patrol sectors on a piece meal basis.

In the short-term (beginning in October 2009), CBP will use maintenance contracts administered by U.S. Army Corps of Engineers for immediate maintenance and repair needs. Beginning in



2010, CBP will establish comprehensive tactical infrastructure maintenance and repair (CTIMR) contracts that will provide capability for long-term maintenance and repair of all tactical infrastructure.

CBP is coordinating with the respective landowners and/or land managers during development of the statement of work for these maintenance contracts and is further committed to continue this close working relationship as contracts are awarded and maintenance work is executed. In this manner, CBP can ensure that maintenance of tactical infrastructure on lands administered by your agency is coordinated appropriately prior to work activities.

In closing, I appreciate the close cooperation and support provided by your land managers as CBP worked to meet the Congressional mandate and look forward to your continued support to maintain the security infrastructure along U.S. – Mexico border. Should you have any questions, please contact me or have a member of your staff contact (b) (6) at (b) (6) or 1301 Constitution Ave. NW, Suite (b) (6) Washington D.C. 20229.

Sincerely,

(b) (6)

Executive Director  
Facilities Management and Engineering

cc:

Mr. (b) (6) Regional Forester – Southwest Region  
Mr. (b) (6) Deputy Director – Tactical Infrastructure  
Mr. (b) (6) Director O&M Division – Tactical Infrastructure



U.S. Customs and  
Border Protection

SEP 09 2009

(b) (6)

Acting Director  
Bureau of Land Management  
1849 C Street NW  
Washington, DC 20240

Dear (b) (6)

In 2007, U.S. Customs and Border Protection (CBP) and Department of the Interior (DOI) significantly increased their level of coordination to foster improved and streamlined environmental planning for CBP border security efforts. This enhanced level of coordination has allowed CBP to construct border security infrastructure in a fashion that has reduced environmental impacts. As a result of the close coordination with DOI and other stakeholders, CBP has completed construction of approximately (b) (7)(E) of the security fence and associated access roads mandated by Congress as part of Section 102(b) of the Illegal Immigration Reform and Immigrant Responsibility Act (IIRIRA). CBP is currently preparing to issue contracts for maintenance of the recently built border security infrastructure, as well as tactical infrastructure that was previously constructed.

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Sincerely,

(b) (6)

Executive Director  
Facilities Management and Engineering

cc:

(b) (6) Regional Director - USFWS

(b) (6) Regional Director - NPS

(b) (6) Arizona State Director - BLM

(b) (6) New Mexico State Director - BLM

(b) (6) California State Director – BLM

(b) (6) Deputy Director – Tactical Infrastructure

(b) (6) Director O&M Division – Tactical Infrastructure



**U.S. Customs and  
Border Protection**

**SEP 09 2009**

**(b) (6)**

Commissioner  
Bureau of Reclamation  
1849 C Street NW  
Washington, DC 20240-0001

Dear **(b) (6)**

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Facilities Management and Engineering

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(b) (6) Deputy Director – Tactical Infrastructure  
(b) (6) Director O&M Division – Tactical Infrastructure





U.S. Customs and  
Border Protection

SEP 09 2009

(b) (6)

Acting Director  
U.S. Fish and Wildlife Service  
1849 C Street NW  
Washington, DC 20240

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(b) (6)

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Facilities Management and Engineering

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(b) (6) Deputy Director – Tactical Infrastructure

(b) (6) Director O&M Division – Tactical Infrastructure



U.S. Customs and  
Border Protection

SEP 09 2009

(b) (6)

Acting Director  
National Park Service  
1849 C Street NW  
Washington, DC 20240

Dear (b) (6)

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(b) (6)

Page 2

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Sincerely,

(b) (6)

Executive Director  
Facilities Management and Engineering

cc:

(b) (6), Regional Director - USFWS  
(b) (6) Regional Director - NPS  
(b) (6) Arizona State Director - BLM  
(b) (6) New Mexico State Director - BLM  
(b) (6) California State Director – BLM  
(b) (6) Deputy Director – Tactical Infrastructure  
(b) (6) Director O&M Division – Tactical Infrastructure

(b) (6)

Acting Director  
U.S. Fish and Wildlife Service  
1849 C Street NW  
Washington, DC 20240

(b) (6)

Acting Director  
National Park Service  
1849 C Street NW  
Washington, DC 20240

(b) (6)

Acting Director, Room 5665  
Bureau of Land Management  
1849 C Street NW  
Washington, DC 20240

(b) (6)

Commissioner  
Bureau of Reclamation  
1849 C Street NW  
Washington, DC 20240-0001

(b) (6)

Chief  
U.S. Forest Service  
1400 Independence Ave. N.W.  
Washington, D.C. 20250

Dear Mr. xxxxxxxx:

Last September, I wrote to you to introduce our plans going forward regarding maintenance of the tactical infrastructure (TI), including fence, roads, drains and grates, lights, and vegetation control/debris removal, along the Southwest Border. Since that time, we have continued to work closely with your land and resource managers in the planning and implementation of a comprehensive maintenance and repair program.

Over the past few months, CBP has awarded several interim maintenance and repair contracts through the Army Corps of Engineers as a bridge measure until the new Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) contracts are in place. CTIMR is divided into four (work areas) contracts. The four contracts will cover all nine United States Border Patrol Sectors along the Southwestern border with Mexico:

- Work Area 1: San Diego and El Centro Sectors
- Work Area 2: Yuma and Tucson Sectors
- Work Area 3: El Paso and Marfa Sectors

- Work Area 4: Del Rio, Laredo and Rio Grande Valley Sectors

We anticipate awarding all CTIMR contracts by the end of July 2010. In preparation for awarding the contracting over the next several months, we will continue to coordinate with your land managers to determine the exact plans and schedules for TI maintenance on their lands. This will be accomplished in concert with our Public Lands Liaison Agents (PLLAs).

CBP is committed to continuing our responsible environmental stewardship throughout the life-cycle of the TI. We are developing new National Environmental Policy Act (NEPA) and related planning documents, where necessary. The preparation of NEPA planning documents, other environmental compliance issues, and related real estate clearances will be closely coordinated with your land managers. We also continue to incorporate relevant environmental Best Management Practices (BMPs), developed during the initial construction phase, into the CTIMR contracts. In addition, the CTIMR contractors will be provided environmental awareness training regarding sensitive resources in each area they work.

In addition to the CTIMR program discussed above, we are also implementing numerous drainage improvement projects along the fence line. These projects involve improving surface water flow along the fence to reduce erosion and scouring around the fence foundations and reduce potential flooding during storm events. We continue to work closely with your land managers regarding these plans. These projects are planned for completion before this summer monsoon season begins.

Again, we appreciate the strong partnership that has been developed over the past few years regarding our efforts to secure our borders while ensuring stewardship of our valuable natural and cultural resources. Should you have any questions, please do not hesitate to contact me or have one of your staff members contact (b) (6), Tactical Infrastructure Program Manager, at (b) (6)-xxxx.

Sincerely,

(b) (6)  
Executive Director  
Facilities Management & Engineering

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:**  
**Subject:** RE: URGENT ACTION REQUIRED - RE: TI Monthly White Paper for C1 (URGENT TASKER)  
**Date:** Wednesday, March 24, 2010 10:54:30 AM  
**Attachments:** [FW TI Monthly White Paper for C1 \(URGENT TASKER\).msg](#)

---

Real Estate input is in the attached email I sent to (b) (6) – I didn't know whether he wanted to cover a couple more 'noteworthy cases' or leave it as-is?

---

**From:** (b) (6)  
**Sent:** Wednesday, March 24, 2010 10:53 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** URGENT ACTION REQUIRED - RE: TI Monthly White Paper for C1 (URGENT TASKER)  
**Importance:** High

Please provide your response ASAP, we have responses from only one source and have to complete this today.

Thanks,

(b) (6)

(b) (6)

Communications and Reporting Branch Chief  
Office of Border Patrol Program Management Office  
Facilities Management and Engineering

(b) (6) (w)  
(b) (6) (bb)

(b) (6) @dhs.gov

---

**From:** (b) (6)  
**Sent:** Tuesday, March 23, 2010 1:14 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** TI Monthly White Paper for C1 (URGENT TASKER)  
**Importance:** High

Dear All,

I am sorry for the late notice however we just received this task which has to be completed by COB tomorrow. Attached is what was submitted last month for your convenience.

Please let me know if you have any questions or if you need any assistance.

Regards,

(b) (6)

Strategic Analysis, Inc.  
U.S. Customs and Border Protection  
Facilities Management & Engineering  
Tactical Infrastructure Program Office  
Office: (b) (6)  
Cell: (b) (6)  
Email: (b) (6)

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(b) (6)

**From:** (b) (6)  
**Sent:** Tuesday, March 23, 2010 12:46 PM  
**To:** (b) (6)  
**Cc:**  
**Subject:** FW: TI Monthly White Paper for C1 (URGENT TASKER)  
**Attachments:** DRAFT RE INPUT - OA FME TI Monthly White Paper\_03-23-2010 (2).doc  
**Importance:** High

(b) (6)

I went ahead and updated status on (b) (6) write-ups, which were the cases addressed in last month's white paper.

Did you want us to add any other cases such as those in SDC?

Just thought I'd check...

v/r

(b) (6)

---

**From:** (b) (6)  
**Sent:** Tuesday, March 23, 2010 1:14 PM  
**To:** (b) (6)  
**Cc:**  
**Subject:** TI Monthly White Paper for C1 (URGENT TASKER)  
**Importance:** High

Dear All,

I am sorry for the late notice however we just received this task which has to be completed by COB tomorrow. Attached is what was submitted last month for your convenience. Please let me know if you have any questions or if you need any assistance.

Regards,

(b) (6)  
Strategic Analysis, Inc.  
U.S. Customs and Border Protection  
Facilities Management & Engineering  
Tactical Infrastructure Program Office  
Office: (b) (6)  
Cell: (b) (6)  
Email: (b) (6)

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**OBP PMO Tactical Infrastructure White Paper**  
**March 3, 2010**

**Background:**

- The Office of Administration's Facilities Management and Engineering Directorate will provide a monthly Tactical Infrastructure (TI) Program report, to include the following topics, as applicable: status of current TI projects and related initiatives, future TI planning, legal updates, the status of TI funds, and other emergent issues. This requirement replaces prior monthly TI briefings to the CBP Commissioner.
- The following is the March 1, 2010 TI Program deliverable, which addresses current fence mileage, recent real estate actions and associated legal activity, Comprehensive TI Maintenance and Repair contract status, and issues associated with fence segments in Starr County Texas. The paper has been cleared by the CBP Offices of Border Patrol and Chief Counsel, as well as State and Local.

**Fence Status:**

- As of February 19, 2010:
  - 298.5 miles of Vehicle Fence (VF) have been completed.
  - 346.7 miles of Pedestrian Fence (PF) have been completed.
  - There are (b) (7)(E) of PF left to construct.

**PF Segments Left to Construct**

Location	Seg #	Seg ID	Length (miles)	Status	Target Comp Date
El Paso	(b) (7)(E)				
El Paso					
Del Rio					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
Rio Grande Valley					
<b>TOTAL</b>					

**Fence Segments O-1 through O-3 Starr County, Texas:**

- Despite former Commissioner Ruth's acknowledgement during a January 6, 2010 meeting with CBP, that from a practical perspective the fencing will have no impact on the floodplain (zero impact to Mexico and negligible to U.S.), new Commissioner Drusina sent the Acting Commissioner a letter on January 21, 2010 indicating that the U.S. International Boundary Water Commission (USIBWC) could not support the construction of the fence due to "substantial increases in water surface elevations and deflection in water flows at several locations."

- Facilities Management & Engineering (FM&E) has drafted a suggested response letter for the Acting Commissioner to send to USIBWC Commissioner Drusina and the Department of State that refutes their conclusion.

**Real Estate Status:**

- 

(b) (5)

- Other Noteworthy Cases/Acquisitions:

- 

(b) (5)

- 

**Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):**

- FM&E, working in coordination with Procurement, is staggering the release of the four Requests for Proposal for CTIMR.
- Dates of note:
  - All four CTIMR RFPs have been issued, as of February 2010.
  - FM&E received proposals for the first two RFPs on February 12, 2010. The other two RFP proposals are due in March and April, 2010.
  - (b) (5)



From:  
To:

(b) (6)

Cc:

Subject:

List for Friday 30 July TI Projects Review call

Date:

Wednesday, July 28, 2010 6:46:56 PM

Attachments:

[!07282010\\_TI Projects List\\_Friday Projects Review Call.xls](#)

---

PMs (b) (6)

As discussed, attached is the list of projects for the weekly TI Project Review calls. Since this list is still a work in progress, I ask that you not distribute this further at this time. The list is intended to capture all active TI projects by Sector. It also captures some (not all) of the RE actions that remain open. As you'll see several projects are marked "complete" and there are some that have recently been completed (e.g., (b) (7)(E) that are not yet updated to reflect that status...again, it's a work in progress. I will eventually move those projects where construction is completed to a separate list.

We will continue to update the list and your feedback on updates you wish to have added is welcomed and appreciated.

The TI PMs will again be leading the weekly project review call this Friday. The flow and content of the meeting will remain largely the same, with the exception that perhaps more projects/RE actions will be discussed on a go-forward basis.

Note that the Hidalgo County projects (b) (7)(E) are largely complete and with (b) (6) on leave this week I do not expect an update on those projects for this Friday's call.

I look forward to receiving your comments/suggestions on how we can further improve the focus and increase the value of the Friday project status review calls for OBP and the Sectors.

Respectfully,

(b) (6)

TI Branch Chief, Planning & Project Mgmt  
Customs and Border Protection  
FM&E OBP PMO

(b) (6) (w)  
(m)

BPFTI PMO - TI PROJECTS LIST			
Sector	Project	Project FM&E Number	Comments
SDC	(b) (7)(E)		
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Sector	Project	Project FM&E Number	Comments
MAR	(b) (7)(E)		
RGV	O-1		
RGV	O-2		
RGV	O-3		
RGV	(b) (7)(E)		
RGV			
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**From:** (b) (6)  
**To:**  
**Cc:**  
**Subject:** FW: Meeting to discuss input for Scheduling of Funding Briefings  
**Date:** Tuesday, January 19, 2010 10:33:58 AM  
**Attachments:** [01\\_20\\_10\\_Chief \(b\) \(6\) issues brief.ppt](#)  
**Importance:** High

---

(b) (6)

As discussed, please review slides #2 and #5

My primary question was regarding RE Certification for the (b) (7)(E) road improvement project cited on slide #5?

Thanks!

---

**From:** (b) (6)  
**Sent:** Tuesday, January 19, 2010 9:13 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: Meeting to discuss input for Scheduling of Funding Briefings

I inadvertently attached the older version. Here is the current. Sorry for the confusion.

(b) (6)

---

**From:** (b) (6)  
**Sent:** Tuesday, January 19, 2010 8:24 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: Meeting to discuss input for Scheduling of Funding Briefings

Updated version attached..still requires confirmation of construction start dates for multiple projects, the (b) (7)(E) slide completely updated and the real estate slide updated (or deleted).

Thanks

(b) (6) << File: 01\_20\_10\_Chief (b) (6) issues brief.ppt >>

---

**From:** (b) (6)  
**Sent:** Monday, January 18, 2010 5:11 PM  
**To:** (b) (6)

Cc: (b) (6)

Subject: RE: Meeting to discuss input for Scheduling of Funding Briefings

Attached is my first pass at updating the "Chief (b) (6) briefing, which is scheduled to occur on Wednesday afternoon.

(b) (6) there are a number of slides that need to be completely updated. Others require dates to be filled in and or verified. Black text means no change from the last brief; Red text reflects updated info and Blue text reflects missing dates to be completed.

Let me know if you have any questions.

Thanks

(b) (6) << File: 01\_20\_10\_Chief (b) (6) issues brief.ppt >>

# CBP Office of Finance Facilities Management and Engineering

## Tactical Infrastructure Update

January 20, 2010



U.S. Customs and  
Border Protection



- (b) (7)(E)
  - Notified De La Fuentes of real estate acquisition required for the western access road
  - FM&E closely monitoring the on-going re-vegetation and sediment and erosion control activities
    - “Additional” re-vegetation work will be required “post construction” for (b) (5) until disturbed areas are fully stabilized (possible CTIMR task); Planning documents being prepared
- (b) (7)(E) Primary Fence Replacement
  - PRD for planning efforts to be routed for review/approval by ??
- BIS Re-vegetation and Erosion Control Measures
  - PLACE HOLDER FOR CORPS PLAN OF ACTION FOR MAJOR STORMS THIS WEEK
  - Re-vegetation going well; erosion controls in-place and well maintained; re-veg “enhancements” change order issued (\$380K); “on-site” progress meeting to be held with the Corps (b) (6) on Jan 21<sup>st</sup>
  - Proactive out reach with external stakeholders continuing (b) (6) coordinating)
    - Miscellaneous NGOs-Jan 21<sup>st</sup> & 22<sup>nd</sup>
    - (b) (7)(E) Recovery Team site visit-Jan 28<sup>th</sup>
    - (b) (7)(E) Recovery Team meeting-Jan 29<sup>th</sup>
    - Continuing dialog with EPA and CEQ regarding status of the project



# Recent BIS Photos (Jan 11<sup>th</sup>)

Facilities Management & Engineering

## FM&E

Building for a Secure America

(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



U.S. Customs and  
Border Protection



- (b) (7)(E) Road Upgrades
  - PRD for next phase of construction being routed for approval
  - (b) (7)(E) all-weather road; (b) (5); Construction to be accomplished by two JTF-North troop deployments; 4<sup>th</sup> quarter FY 10
- (b) (7)(E) Long-term Fence and Road Maintenance
  - Corps/Baker study completed
  - Meeting between FM&E and OBP required soonest to determine path forward
- (b) (7)(E) Realignment
  - Construction estimated to begin ??



- (b) (7)(E) Road & Drainage Improvements
  - Completed by JTF-North deployment; Overall excellent work
- (b) (7)(E) Road & Drainage Improvements
  - 60% Design Completed; Site visit held on 01/07/10 to field review design
  - Construction estimated to start ??
- (b) (7)(E)
  - Successful bidder's price (b)(3)
  - Construction estimated to start ??
- (b) (7)(E)
  - 60% Design Completed
  - Construction estimated to start ??
- (b) (7)(E) Supplemental EA (b) (7)(E)
  - Awaiting direction from OBP on if/how to proceed



- (b) (7)(E) Drainage Study
  - Scope of work defined; estimated cost (b) (5)
  - Addresses drainage improvements; fence replacement; and new fencing
  - PRD forthcoming
- (b) (7)(E)
  - Construction underway
- (b) (7)(E)
  - Design underway
  - Construction expected to start ??
- Crossovers and (b) (7)(E)
  - Design underway
  - Construction expected to start ??

(b) (5)

(b) (5)



Completion of (b) (7)(E)

- (b) (5)
- Meeting with City officials to review 65% design on Nov 18<sup>th</sup> was productive;  
(b) (5)
- PRD for the project is being routed for review and approval; PRD reflects a (b) (7)(E)  
(b) (7)(E) fence (no cost) and the fence being painted
  - (b) (5)



U.S. Customs and  
Border Protection

O-1 thru O-3 [REDACTED]

Facilities Management & Engineering

FM&E

Building for a Secure America

- Meeting with Commissioner Ruth on Jan 6<sup>th</sup> went very well

- Ruth agreed no additional modeling is required and [REDACTED] (b) (5)

(b) (5)



U.S. Customs and  
Border Protection

## (b) (7)(E) Segments

Facilities Management & Engineering

FM&E

Building for a Secure America

- All currently approved levee wall constructed {NEED TO VERIFY OBP/SECTOR AGREE}
- (b) (7)(E) recently notified us that they have incurred +\$6M in additional engineering costs over what is currently budgeted in the grant
  - \$4.5M in liquidated damages to be funded by contractors will be applied against the \$6M
  - FM&E working closely with (b) (7)(E) County to validate additional engineering costs
- (b) (7)(E) We are teaming w/ IBWC to construct this segment of border barrier; design complete; IAA complete; (b) (5)
- (b) (7)(E) (b) (5)
- (b) (7)(E) construction complete
- IBWC planning to construct flood plain improvements within the (b) (7)(E) POE footprint that will adversely impact the operational effectiveness of segment (b) (7)(E)
  - Sector and FM&E met with IBWC at the project site and identified required enhancements to IBWC's project to eliminate operational impacts
  - IBWC expecting CBP to fund both design and construction modification: Draft IAA submitted to IBWC for review and approval; CBP's estimated costs: (b) (5)



U.S. Customs and  
Border Protection

- No updates
- Proposed plan moving forward

- (b) (5)
- 
- 



# O-11 thru O-21 (NEEDS TO BE UPDATED)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Fence construction on segments (b) (7)(E) is complete
- Segment (b) (7)(E) of fence remain adjacent to the (b) (7)(E)
- Segment (b) (7)(E) (b) (7)(E) remains; construction completion expected in (b) (5)
- Segment (b) (7)(E) (b) (7)(E)
- Segment (b) (7)(E) All fence completed except within (b) (7)(E) pending resolution of real estate acquisition and short section in proximity to UTB requiring power (b) (7)(E)
- Segment (b) (7)(E): NTP for construction is on hold pending completion of power pole relocations
- Segment (b) (7)(E): all land now acquired except for the (b) (7)(E) Corps proceeding with completion of the levee wall design in proximity to (b) (6) property



**U.S. Customs and  
Border Protection**



# PF225/VF300 Drainage Improvements Project (DIP)

Facilities Management & Engineering

FME

Building for a Secure America

- Project is proceeding on schedule
  - Marfa, Yuma, Tucson and San Diego/El Centro RFPs issued
  - Contractor pre-bid site visits occurring now
- Current estimated cost (b) (5)
  - Current budget is \$21.85M
- Scope modifications
  - (b) (7)(E) segments and the (b) (7)(E) segments removed from their respective RFPs as no construction access currently exists
  - Projects will be completed once construction access is obtained (CTIMR?)



U.S. Customs and  
Border Protection

# Other Real Estate Issues (NEEDS TO BE UPDATED)

Facilities Management & Engineering

FME

Building for a Secure America

## CTIMR Access to (b) (7)(E)

- (b) (6) authorized temporary 3-months of access
  - (b) (5)
- Need to assess risks & reevaluate Lease versus Buy decision...OCC needs direction asap

## RGV Fence Segments O-1,2,3:

- Final Fence Alignment not yet approved; subject to IBWC authorization
- Realignment will require additional land and/or footprint revisions

- (b) (5)
- (b) (5)
- (b) (5)
  - (b) (5)
- (b) (5)
  - (b) (5)
  - (b) (5)



U.S. Customs and  
Border Protection

# Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

The TI Program has finalized the development of a Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) contract for long-term maintenance and repair of TI assets along the Southwest Border

(b) (5)

Significant progress was made over the last several weeks. The RFPs are completed and approved for release. The first site visits were conducted in Yuma, Tucson, El Paso and Marfa. (b) (5)

Dates of note:

Blue Review: Completed November 2009

Work Area 2 and 3 RFP: Released December 2009

Work Area 1 RFP: Released January 2010

Work Area 2 and 3 RFP Closing Date: January 2010

(b) (5)



U.S. Customs and  
Border Protection

# Environmental Items

Facilities Management & Engineering

FM&E

Building for a Secure America

- (b) (7)(E)
  - PMO has been assisting Tucson Sector regarding USFWS concerns that (b) (7)(E) (b) (7)(E) is impacting fish in (b) (7)(E)
    - FWS has no scientific data supporting their concerns
  - USFWS recently sent letter to Sector requesting formal Section 7 consultation
  - PMO drafting response to FWS and options moving forward
    - Try to keep this informal versus formal consultation (with BA and BO)
  - (b) (5)

(b) (5)



U.S. Customs and  
Border Protection

# MATOC Task Order

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

## 20 Interim Contract Packages

- Thirteen contracts awarded
- Two contract packages are ready for award
- One package award pending resolution of real estate issue
- One package evaluated by the SSEB and in the process of being funded for award (no CN required)
- Three packages are in the RFP issue/evaluation process
- Existing Yuma and Tucson Interim M&R contracts recently extended 30 days

Contracts awarded to date total to \$20,831,183

- The original estimated value of the contracts awarded was \$ (b) (5)
- (b) (5)



U.S. Customs and  
Border Protection

**From:** (b) (6)  
**To:**  
**Cc:**  
**Subject:** Fw: Draft TI OBP sr. leadership briefing  
**Date:** Tuesday, September 07, 2010 9:54:10 AM  
**Attachments:** [09\\_03\\_10\\_Chief \(b\) \(6\), \(b\) \(6\) ssues brief\\_V1.ppt](#)

---

(b) (6)  
Customs and Border Protection  
Facilities Management & Engineering  
Tactical Infrastructure PMO  
Cell (b) (6)

Sent from my Blackberry w/o the benefit of spell check

---

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:**  
**Sent:** Wed Sep 01 18:08:19 2010  
**Subject:** RE: Draft TI OBP sr. leadership briefing

(b) (6)

The updated briefing is attached.

I assume G2 told about IBWC's decision regarding O-1 thru O-3. Not sure how you want to address in briefing.

Thx

(b) (6)

---

**From:** (b) (6)  
**Sent:** Wed 9/1/2010 3:17 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: Draft TI OBP sr. leadership briefing

If you can send me the PP I can make my edits –if not here are my edits

(b) (7)(E) add a bullet – (b) (5)

Delete the Yuma (b) (7)(E) road bullet

Thanks

---

**From:** (b) (6)  
**Sent:** Tuesday, August 31, 2010 10:40 PM

To: (b) (6)

Cc: (b) (6)

Subject: Draft TI OBP sr. leadership briefing

Folks

(b) (6) and others are meeting with OBP leadership including Chief (b) (6), (b) (6) on Friday to brief them on the status of our TI projects. Given the time constraints not all projects are discussed at this briefing as we try to focus it on projects we understand the Chief to be most interested in. Please review the attached briefing for factual accuracy and send me your suggested comments by COB tomorrow.

Thanks

(b) (6)

(b) (6) .E., PMP, LEED-AP, CCM

Chief Engineer

CBP, OA, FM&E

Border Patrol Facilities and Tactical Infrastructure Program Management Office

(b) (6) Office  
(b) (6) Cell

(b) (6)

# CBP Office of Finance Facilities Management and Engineering

## Tactical Infrastructure Update

September 3, 2010



U.S. Customs and  
Border Protection





- (b) (7)(E) Primary Fence Replacement

- 60% design: “field” review scheduled for Oct 6<sup>th</sup>

- (b) (5)

- (b) (7)(E)

- (b) (5)

- Project is on schedule

- (b) (7)(E)

- (b) (5)



Yuma

Facilities Management & Engineering

FM&E

Building for a Secure America

- Construction of (b) (7)(E) lights project continuing; Completion expected (b) (5)  
(b) (5)



U.S. Customs and  
Border Protection

- (b) (7)(E) / (b) (7)(E) Road
  - (b) (5)
  - Proceeding with design of ~1<sup>st</sup> mile of road expeditiously to ensure we are ready for the first military deployment in Jan 11
  - (b) (5)
- (b) (7)(E) Road & Drainage Improvements
  - (b) (5)
- (b) (7)(E) Legacy Fence Replacement
  - PRD being developed
  - (b) (5)



- (b) (7)(E)
- (b) (5)
- (b) (5)
- (b) (7)(E) Roadway Stabilization
  - (b) (5)
- (b) (7)(E)
  - Recent construction completed; preparing planning documents for final phase
- (b) (7)(E)
  - Construction underway; expected to be completed (b) (5)
- (b) (7)(E) Supplemental EA (b) (7)(E)
  - Awaiting direction from OBP on if/how to proceed



■ (b) (7)(E)

- 60% design completed; on-hold awaiting IBWC comments
- Acquisition of ROE for S&E underway
- HazMat analysis of soils underway (b) (5)

■ Crossovers and (b) (7)(E)

- Real Estate acquisition, environmental planning and design efforts all underway
- 60% design completed; on-hold awaiting IBWC comments
- Construction of (b) (7)(E) expected to start in March 2011
- Construction of crossovers to now be phased to accommodate real estate acquisitions

■ (b) (6)

- We obtained a temp ROW to M&R vehicle fence

– (b) (5)



**Del Rio** [REDACTED]

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

Completion of (b) (7)(E) [REDACTED]

— (b) (5) [REDACTED]

— (b) (5) [REDACTED]



**U.S. Customs and  
Border Protection**

**O-1 thru O-3** [REDACTED]

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Awaiting IBWC/Dept of State decision on our current proposed alignments

- [REDACTED] (b) (5)



**U.S. Customs and  
Border Protection**

# Hidalgo Segments

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- (b) (7)(E) ): Construction underway (IBWC); (b) (5)  
(b) (5)
- (b) (7)(E) ): Construction underway (Hidalgo); (b) (5)  
(b) (5)



**U.S. Customs and  
Border Protection**



- Source selection process underway for Phase 1; (b) (5)
- Phase 1 consists of (b) (7)(E) in base bid and (b) (7)(E) as bid options

(b) (5)



**O-11 thru O-21** [REDACTED]

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Fence construction on segments (b) (7)(E) is complete
- Segment (b) (7)(E) Fence complete (b) (7)(E)  
[REDACTED]
- Segment (b) (7)(E) Construction underway
- Segment (b) (7)(E): (b) (5)



**U.S. Customs and  
Border Protection**

# PF225/VF300 Drainage Improvements Project (DIP)

Facilities Management & Engineering

**FME**

*Building for a Secure America*

- Construction is almost complete

- (b) (5)

- Gate Operations Guidance document has been drafted and is being distributed to sector for review and comment



U.S. Customs and  
Border Protection

# Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- The TI Program has finalized the development of a Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) contract for long-term maintenance and repair of TI assets along the Southwest Border
- (b) (5)
- Significant progress has been made over the last several months. Some highlights.
  - Work Management System (WMS) has been tested and is now deployed for use.
  - All contract Technical Evaluations have been completed and working with Acquisitions for awards of contracts
  - The first two Government Work Plans (GWP) have been completed for San Diego and El Centro
  - PM/COTR positions have been filled with selected candidates for 7 of the 8 Sectors.
  - The PMO is working diligently with Acquisitions to ensure that contracts will be awarded by the end of the calendar year.



**U.S. Customs and  
Border Protection**

From:  
To:

(b) (6)

Cc:  
**Subject:** RE: TI Standard Design Kickoff meeting minutes  
**Date:** Friday, October 29, 2010 8:05:32 AM

---

All,

Here is OBP's get back... (b) (6) will be OBP's primary, and I will serve as the alternate.

Here are the primary and alternate POCs for each SWB sector:

**Sector TI Toolkit POCs**

**San Diego, CA**

Primary  
Alternate

(b) (6)

**El Centro, CA**

Primary  
Alternate

(b) (6)

**Yuma, AZ**

Primary  
Alternate

(b) (6)

**Tucson, AZ**

Primary  
Alternate

(b) (6)

**El Paso, TX**

Primary  
Alternate

(b) (6)

**Marfa, TX**

Primary  
Alternate

(b) (6)

**Del Rio, TX**

Primary  
Alternate

(b) (6)

**Laredo, TX**

Primary  
Alternate

(b) (6)

Rio Grande Valley, TX

Primary  
Alternate

(b) (6)

Thanks,

(b) (6), (b) (7)(C)

Assistant Chief  
Office of Border Patrol

(b) (6), (b) (7)(C)

Office (b) (6), (b) (7)(C)

Cell:

-----O (b) (6) e-----

From:

Sent

To:

(b) (6)

(b) (6)

Cc: (b) (6)

Subject: RE: TI Standard Design Kickoff meeting minutes

(b) (6)

I will be CBP's primary point of contact for this task. I will ensure OBP is kept in the loop on all critical communications and decisions. OBP will take the lead with coordinating with sectors.

We are reviewing the draft design criteria and will have feedback back to you all by November 22nd. OBP will also the list of sector POCs (primary and secondary) by October 29th.

Thanks

(b) (6)

-----Original Message-----

From:

(b) (6)

Sent

(b) (6)

(b) (6)

Cc: (b) (6)

Subject: RE: TI Standard Design Kickoff meeting minutes

Sorry, here is the correct minutes.

-----Original Message-----

From:

(b) (6)

Sent:

To:

(b) (6)

(b) (6)

Cc: (b) (6)

Subject: TI Standard Design Kickoff meeting minutes

All,

I would like to thank those who were able to participate in last weeks kick off meeting. Attached are the meeting minutes. Please let me know if you have any questions or comments.

Thanks,

(b) (6)

Deputy Branch Chief - Tactical Infrastructure Branch Engineering &  
Cons (b) (6) port Office U.S. Army Corps of Engineers

BB: (b) (6)  
Cell: (b) (6)

**From:**  
**To:**

(b) (6)

**Cc:**

**Subject:** RE: Monthly Progress Meeting with IBWC

**Date:** Tuesday, August 31, 2010 10:03:05 AM

**Attachments:** [IBWC Issues 09 01 10.pdf](#)

---

Attached is an updated version of the briefing for tomorrow's meeting.

Thanks <<IBWC Issues 09 01 10.pdf>>

---

**From:** (b) (6)

**Sent:** Monday, August 30, 2010 2:34 PM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** Monthly Progress Meeting with IBWC

**When:** Wednesday, September 01, 2010 11:00 AM-2:00 PM (GMT-05:00) Eastern Time (US & Canada).

**Where:** Conference call in# (b) (6)

G2 and I will be meeting with IBWC to review the status of our TI projects in which IBWC is involved. You are welcome to call into the meeting if you'd like. I'll distribute the briefing for the meeting to everyone tomorrow and will take notes and distribute.

Thanks



# CBP Office of Finance Facilities Management and Engineering

Border Patrol Tactical Infrastructure Program  
IBWC Coordination Activities  
September 1, 2010



U.S. Customs and  
Border Protection



# Agenda

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Permitting/Licensing
- Levee Crest/Road Maintenance MOA
- B.I.S. Surf Fence
- B.I.S. Friendship Circle Fencing
- B.I.S. Bunker Hill Road
- Tijuana River North Levee Road Paving
- Nogales D-5/Zone 20 Road
- Nogales Fence Replacement
- Nogales Tunnels Gates
- Mexican Levee/Road @ Silvercreek wash
- Anapra Area-Raw Sewage Discharges
- Anapra Area-CBP/Corps Drainage Study
- El Paso Aqueduct Cabling
- PF225 K-1B Fence
- El Paso Canal Crossovers
- El Paso Vega Ramps
- El Paso Vega Mowing
- PF225 L-1 Irrigation Piping
- PF225 L-1 Wash#4 & River Gage Data
- PF225 L-1 Trench Fencing
- PF225 M-2C Fence
- Laredo Riverfront Road Phase IIIC
- Laredo Boat Ramp
- Laredo Cane Removal Pilot
- PF225 O-1, O-2 & O-3
- Penitas Pump Station Levee Wall (PF225 O-4B)
- Hidalgo POE PH 2
- PF225 O-19
- Lower Rio Grande Valley Mowing



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Border Protection**

■ [REDACTED] (b) (5)



# Levee Crest/Road Maintenance MOA

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- (b) (5)
- 



U.S. Customs and  
Border Protection

- “In-kind” replacement of (b) (7)(E)  
[REDACTED]
- Project (b) (7)(E)
- Design underway
- IBWC concerns/issues??



# B.I.S. Friendship Circle Fencing

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Replacement of border fencing in proximity to (b) (7)(E)
- Installation of new secondary fencing to facilitate public access to border monument
- Design underway
- Submitted proposed concept plan to IBWC on 08/10
  - Need direction relative to the monument
- IBWC issues/concerns??



(b) (7)(E)



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Border Protection

# B.I.S. Bunker Hill Road

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Construction of a new road (b) (5) and border lighting that will connect the west and east side of (b) (7)(E) with the existing (b) (7)(E).
- Project to be constructed by a military training deployment
- Design underway



**U.S. Customs and  
Border Protection**

# Tijuana River North Levee Road Paving [REDACTED]

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Project will provide a tar and chip roadway surface over the existing granular surface

[REDACTED] (b) (7)(E)

- Primary purpose of paving is dust control
- Status of IBWC comment letter?

(b) (7)(E)



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Border Protection



# Nogales (b) (7)(E) Border Road

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Construction of (b) (7)(E) of border access road from PF225 fence segment (b) (7)(E) (b) (7)(E)

- CBP's (b) (7)(E)

- Expedited project delivery

– (b) (5)

(b) (5)



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Border Protection

# Nogales Fence Replacement

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Replacement of (b) (7)(E) of existing legacy border fencing (landing mat) from (b) (7)(E)

(b) (7)(E)

– (b) (7)(E)

– High profile project

- (b) (5)

– CBP requests IBWC/CILA survey border and initiate the relocation of structures as necessary

- Design expected to get underway in

(b) (5)

(b) (7)(E)

(b) (7)(E)



U.S. Customs and  
Border Protection

# Nogales Tunnels Gates

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Removal of the existing 3-foot retaining wall in the (b) (7)(E) and the installation of (b) (7)(E) at the (b) (7)(E)
  - Project also involves tunnel access improvements
- Design efforts should begin in (b) (5)
- (b) (5)



U.S. Customs and  
Border Protection

# Mexican Road Constructed @ Silvercreek wash

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- A new levee/road recently constructed across a major drainage wash in proximity to the border (b) (7)(E) is causing flood waters to back-up into the U.S. and exacerbate erosion that is occurring in Silver Creek
- The road is downstream of a new (b) (7)(E) recently constructed by CBP
- Any new news??



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Border Protection



# Anapra Area-Raw Sewage Discharges

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- CBP concerned about Agent's health & safety
- Does IBWC know the source of the sewage? WWTP overflow?
- When and what can be done to stop the discharges?
- **Any new news?**



**U.S. Customs and  
Border Protection**

# Anapra Area-New Mexican Road and Drainage Design

Facilities Management & Engineering

FM&E

Building for a Secure America

- New Mexican road adjacent to fence in (b) (7)(E) appears to have been designed without consideration of damage to U.S. property
- New road experiencing severe erosion resulting in sediment laden water entering the U.S.
- Any new news??



U.S. Customs and  
Border Protection

# Anapra Area-CBP/Corps Drainage Study

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- CBP has hired the Corps to prepare a comprehensive drainage study of the Anapra border area to identify necessary improvements to ensure long-term viability of fencing and access roads
- Close coordination with IBWC (and Mexico) critical to ensure long-term solutions are identified and implemented
  - Any data/info available??
- CBP/Corps in the process of obtaining ROE-S&E
- Draft report due in (b) (5)

(b) (7)(E)



U.S. Customs and  
Border Protection

# El Paso Aqueduct Project

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- (b) (7)(E)  
[Redacted]
- (b) (7)(E)  
[Redacted]
- CBP has agreed too:
  - have bio and cult monitor onsite during the construction/trenching operation and coordinate the results with IBWC, FWS and SHPO
  - to perform MBTA surveys before the activity begins to clear the corridor of migratory birds (especially burrowing owls)
- Status of concurrence letter?

(b) (7)(E)



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Border Protection



- 60% design submitted to IBWC on July 14<sup>th</sup> for review; would like comments back by (b) (5) status of comments? Project on-hold pending IBWC comments
- Environmental Site Assessment submitted to IBWC on July 22<sup>nd</sup>; Soils testing for Arsenic to be conducted in (b) (5)
- (b) (5)
- (b) (5)



# El Paso Canal Crossovers

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Project involves the construction of (b) (7)(E) in the Border Patrol's (b) (7)(E) Stations areas of responsibility (PF225 segments (b) (7)(E) (b) (7)(E) future))
- 60% design drawings submitted to IBWC on July 29<sup>th</sup>
- Work will be constructed in several phases due to NEPA requirements for the (b) (7)(E) waived in April 2008) and real estate acquisitions
- Goal is to complete first RFP in (b) (5)
- Status of IBWC comments on 60% design? Project on-hold pending IBWC comments



U.S. Customs and  
Border Protection

# El Paso Vega Ramps

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Construct (b) (7)(E) to align with (b) (7)(E) & remove (b) (7)(E) existing ramps to negate floodplain impacts
- CATEX/REC and Section 106 compliance; expected to be completed (b) (5) (b) (5)
- No action required from IBWC at this time



U.S. Customs and  
Border Protection

- Draft Interagency Agreement submitted to IBWC on June 28<sup>th</sup> - **Status of IBWC comments?**

- Preparation of EA underway; Draft DOPPA to be submitted to IBWC by (b) (5) - (b) (5)

(b) (5)

(b) (5)

- **CBP would like to conduct one-time mowing of critical areas ASAP using CBP labor and IBWC equipment; request submitted 8/26**



## PF225 L-1 (Marfa) Irrigation Piping [REDACTED]

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Project involves the replacement of two “private” irrigation pipe lines (not in service) “damaged” by the construction of the pedestrian fencing
  - Design to be submitted to IBWC by [REDACTED] (b) (5)
- Corps/Baker Engineers developing construction drawings; should be completed by [REDACTED] (b) (5)



U.S. Customs and  
Border Protection

# PF225 L-1 Wash#4 & River Gage Data

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Corps verifying LWC was built per approved plans (i.e. as-built review)
  - We expect to receive next week
- CBP/Corps to develop concepts for providing IBWC with access to the (b) (7)(E)
  - (b) (5)
- CBP/Corps also looking at options for improving actual LWC
- Status of IBWC river gage data?



**U.S. Customs and  
Border Protection**

## PF225 L-1 Concrete Trench Fencing

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Vehicle deterrent concrete trenches pose a safety hazard to person & animals

- (b) (5)
- 
- 



U.S. Customs and  
Border Protection

## M-2C Fence Segment [REDACTED]

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Hydraulic analysis submitted to IBWC on June 24<sup>th</sup> for review and coordination with Mexico
- Status of IBWC approval?
- RFP issued to bidders on July 21<sup>st</sup>; [REDACTED] (b) (5)



U.S. Customs and  
Border Protection



# Laredo Riverfront Road Improvement Phase IIIC

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

(b) (5)

(b) (7)(E)



U.S. Customs and  
Border Protection

# Laredo Boat Ramp Paving Project

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Project involves the paving (articulated concrete matting) of an existing dirt boat ramp located beneath the (b) (7)(E)

(b) (5)

(b) (5)



U.S. Customs and  
Border Protection

# Laredo Phase I Cane Removal Pilot Project

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Re-vegetation work wiped out by recent flooding; estimated cost to repair is ~ (b) (5)
- No action required by IBWC



U.S. Customs and  
Border Protection

- CBP briefed IBWC on predicted floodplain impacts from proposed O-1, O-2 and O-3 fence alignments
  - IBWC to discuss internally w/ Dept of State
- Any new news??



# Penitas Pump Station Levee Wall (PF225 (b) (7)(E))

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- Project involves the construction of (b) (7)(E) in proximity to the (b) (7)(E)
- Pre-construction meeting held in July
- CBP/Corps provided IBWC with proposed electrical conduit design for inclusion in construction contract-Status of IBWC review?
- Status of real estate acquisitions? How can CBP help?
- (b) (5) ?



U.S. Customs and  
Border Protection

- Project involves the construction of a new flood protection wall in proximity to the (b) (7)(E) POE
- CBP and IBWC have executed an IAA for IBWC to incorporate bollards into the new flood wall
  - CBP to provide bollards
- Any new news?



(b) (5)

- Status of IBWC comments? Project on-hold pending receipt of IBWC comments



# Lower Rio Grande Valley Mowing

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- CBP would like to mow ASAP critical areas in proximity to the border
  - Map(s) depicting specific areas sent to IBWC on 08/04
  - CBP prepared to perform bird surveys & mowing
- Status of IBWC's approval?



U.S. Customs and  
Border Protection



From:  
To:  
Cc:

(b) (6)

Subject: T1 White Paper/C1 Monthly Briefing  
Date: Tuesday, February 23, 2010 4:37:22 PM  
Attachments: [Fence Status Brief 1\\_27\\_10 v3.ppt](#)  
NON-RESPONSIVE  
Importance: High

---

Dear All,

The C1 monthly PowerPoint briefing has been changed to issue paper format (attached).

We need your assistance gathering data for this paper. The Acting Commissioner is looking for key points and anything requiring his attention/decision. Please send us any issues that you feel should be brought to the Commissioner's attention by 3:00pm tomorrow.

Please do not hesitate to contact (b) (6) or myself, if you have any questions.

Regards,

(b) (6)

Strategic Analysis, Inc.  
U.S. Customs and Border Protection  
Facilities Management & Engineering  
Tactical Infrastructure Program Office  
Office: (b) (6)  
Cell: (b) (6)  
Email: (b) (6)

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# CBP Office of Administration Facilities Management and Engineering

Tactical Infrastructure Update

January 27, 2010



U.S. Customs and  
Border Protection

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# Program Summary (as of 1/08/10)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

	PF	VF	Total
Total Planned Fence	(b) (5), (b) (7)(E)		
Complete**			
Under Construction			
Under Contract			
Remaining to Contract			

\* Actual fence completion mileage will vary from planned mileage



**U.S. Customs and  
Border Protection**

# Schedule for Completion of PF 225 Phase II

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- The projects below have not been completed:

(b) (5)



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Border Protection

# Schedule for Completion of PF 225 Phase II

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

(b) (5)



U.S. Customs and  
Border Protection

# Schedule for Completion of PF 225 Phase II

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

(b) (5)



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Border Protection

# RGV <sup>(b) (7)(E)</sup> Request For Proposal (RFP)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

Proposed plan moving forward:

- (b) (5)
- 
- 



U.S. Customs and  
Border Protection

# PF225/VF300 Drainage Improvements Project (DIP)

Facilities Management & Engineering

FME

Building for a Secure America

- Project is proceeding on schedule
  - Marfa, Yuma, Tucson and San Diego/El Centro RFPs have been issued
  - Contractor pre-bid site visits occurring now
  - Majority of construction to be completed by (b) (5)
- Current Estimated cost is (b) (5)



U.S. Customs and  
Border Protection



# CTIMR Acquisition Update

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

## **Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):**

- TI Program and CBP Acquisitions are staggering the release of RFPs for CTIMR
- FM&E TI requires nine PM/COTRs in order to manage the contracts at the sector level
- Dates of note:
  - Department of Homeland Security (DHS) approved small business approach: September 2009
  - Acquisition Plan (AP) Brief to the Chief Procurement Officer (CPO): September 2009
  - DHS CPO Provided Acquisition Memorandum Decision approval: September 2009
  - (b) (5)
- FME has obtained TI requirements from the Sectors and is performing detailed review for real estate and environmental clearance
- (b) (5)



**U.S. Customs and  
Border Protection**

# Prioritized Projects for Funding (as of 1/27/10)

Facilities Management & Engineering

**FM&E**

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## Project

- To complete (b) (7)(E)
- Real Estate Acquisition and Associated Costs
- (b) (7)(E)
- (b) (7)(E)
- O-1 through O-3
- (b) (7)(E)
- (b) (7)(E)

## Estimated Cost

(b) (5)

**SUBTOTAL**

- Real Estate claims



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# Real Estate Status Impacting Fence Construction

Facilities Management & Engineering

**FM&E**

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(b) (5)



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Border Protection

# Starr County, Texas Projects

## Segments O-1, O-2, & O-3

Facilities Management & Engineering

**FM&E**

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- Meeting with Commissioner Ruth (now former Commissioner) on January 6, 2010 regarding the segments was successful:
  - Commissioner Ruth agreed no additional modeling is required and to “informally” discuss the fence segments with the new Mexican International Boundary Water Commission (IBWC) Commissioner to determine if he will support
  - (b) (5)
  - A new IBWC Commissioner has been appointed, Ed Drusina. The impact of the new commissioner on the O-1 through O-3 project is currently unknown



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Border Protection

# Tohono O'odham Nation (TON)

## Fence Segments (b) (7)(E)

Facilities Management & Engineering

**FM&E**

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- Due to identified issues and risks, OBP provided guidance to PMO was to hold further action on the SEA and postpone all of the remaining TI projects on the (b) (7)(E) project baseline.
- As a result, these segments have been removed from the (b) (7)(E) baseline. The (b) (7)(E) project is now complete.



U.S. Customs and  
Border Protection

▪ **Recent U.S. IBWC concerns have included:**

– Reimbursement for Nogales flooding in July 2008

- (b) (5) [REDACTED]

[REDACTED]

– DeConcini Port of Entry (POE) Drainage Concerns

- (b) (5) [REDACTED]

[REDACTED]

– Edinburg Pump Station Levee Wall (Hidalgo O-4B)

- (b) (5) [REDACTED]

▪ FM&E to set up meeting with new Commissioner Drusina as soon as possible



# BIS Re-vegetation, San Diego, CA

(b) (7)(E)

Facilities Management & Engineering

**FM&E**

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- Major storm events took place the week of January 18, 2010 in San Diego
  - Erosion controls inspected last week in anticipation of the storms
  - Both contractor and the Corps of Engineers personnel are closely monitoring project
  - FM&E visited project on January 21, 2010, as well as area (b) (7)(E)
- Re-vegetation is developing; erosion controls are in place and well maintained; re-vegetation “enhancements” change order issued (\$380K); “on-site” progress meeting held with the Corps/Kiewit (the contractor) on January 21, 2010
- Proactive outreach with external stakeholders is continuing ( (b) (6) coordinating)

(b) (7)(E)



U.S. Customs and  
Border Protection

# Environmental Items

Facilities Management & Engineering

**FM&E**

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- (b) (7)(E)
  - PMO has been assisting the Tucson Sector regarding USFWS concerns that dust (b) (7)(E) is impacting fish in (b) (7)(E)
  - USFWS recently sent letter to Sector requesting for Section 7 consultation
  - PMO drafting response to USFWS and options moving forward

(b) (5)

- Consider border-wide Section 7 programmatic consultation for Border Patrol operations
- \$50M mitigation for DOI
  - (b) (5)
  - CBP does not have fiscal authority under Economy Act to fund DOI for land acquisition for purpose of environmental mitigation
    - Need legislation to give CBP the authority



U.S. Customs and  
Border Protection



# San Diego Border Infrastructure System (BIS)

Facilities Management & Engineering

**FM&E**

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# San Diego Border Infrastructure System (BIS)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*



U.S. Customs and  
Border Protection



# Rio Grande Valley (RGV) (b) (7)(E)

Facilities Management & Engineering

## FM&E

*Building for a Secure America*



U.S. Customs and  
Border Protection

From:  
To:

(b) (6)

Cc:

Subject:

RE: SWB Fence Update (TI) for C1 report

Date:

Wednesday, January 20, 2010 10:35:48 AM

Attachments:

[Fence Status Brief 12\\_18\\_09.ppt](#)

I am sorry for the follow up email, please find attached the actual briefing (and not the memo) that you would need to work on.

Regards,

(b) (6)

Strategic Analysis, Inc.

U.S. Customs and Border Protection

Facilities Management & Engineering

Tactical Infrastructure Program Office

Office: (b) (6)

Cell: (b) (6)

Email: (b) (6) [v](#)

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From: (b) (6)

Sent: Wednesday, January 20, 2010 10:13 AM

To: (b) (6)

Subject: SWB Fence Update (TI) for C1 report

Dear All,

Please update your slides with new information if applicable, and send to me by COB today for the Commissioner's briefing. I am sorry for the late notice however we just received the request.

(b) (6), please include information on the Drainage Improvement Project and highlight the completion of VF 300 if possible.

Should you have any questions please do not hesitate to contact me, (b) (6).

Thank you,

(b) (6)

Strategic Analysis, Inc.

U.S. Customs and Border Protection

Facilities Management & Engineering

Tactical Infrastructure Program Office

Office: (b) (6)

Cell: (b) (6)

Email: (b) (6)

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# CBP Office of Administration Facilities Management and Engineering

Tactical Infrastructure Update

December 18, 2009



U.S. Customs and  
Border Protection

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# Program Summary (as of 12/18/09)

Facilities Management & Engineering

## FM&E

Building for a Secure America

	PF	VF	Total
Total Planned Fence*	(b) (5), (b) (7)(E)		
Complete**			
Under Construction			
Under Contract			
Remaining to Contract			

\* Numbers are rounded to the nearest tenth.

\*\* Actual fence completion mileage will vary from planned mileage



U.S. Customs and  
Border Protection

# Schedule for Completion of PF 225 Phase II and VF 300 Projects

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- The projects below have not been completed:

(b) (5)



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# Schedule for Completion of PF 225 Phase II and VF 300 Projects

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

(b) (5)



U.S. Customs and  
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# Schedule for Completion of PF 225 Phase II and VF 300 Projects

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

(b) (5)



U.S. Customs and  
Border Protection

# Tohono O'odham Nation (TON)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- CBP and the TON signed a Cooperating Agency Agreement in June 2009 addressing the preparation of the Supplemental Environmental Assessment (SEA).
  - Subsequent to signing the Agreement, a preliminary draft SEA (pre-public) was sent to the TON on July 2, 2009 that addressed the construction of fence segments (b) (7)(E)
  - The TON requested the “No Action” alternative be chosen for (b) (7)(E)
  - The SEA provides: mitigation of impacts to jaguars; the project to avoid all saguaros; the (b) (7)(E) construction corridor to be used in lieu of the (b) (7)(E) corridor.
  - Concerns were raised regarding impacts to listed endangered species.
- CBP removed (b) (7)(E) from the Preferred Alternative in the preliminary SEA as it was determined that (b) (7)(E) was in a “Traditional Cultural Place (TCP)” thus triggering an Environmental Impact Statement (EIS).
- A draft SEA was prepared and made available for key stakeholders and public comment. Comments were received from the TON and the Defenders of Wildlife in October 2009.

– (b) (7)(E)



**U.S. Customs and  
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# BIS Re-vegetation, San Diego, CA

(b) (7)(E)

Facilities Management & Engineering

**FM&E**

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- The revised Storm Water Pollution Prevention Plan (SWPPP) calls for the installation of straw waddles
  - The application of modified hydro seed mix and supplemental watering to help erosion control during winter season storm events
  - The watering effort will taper off towards the end of winter and beginning of spring to mimic natural environmental conditions, consistent with the cycle that the seed mix is designed to live in
- The contractor recently re-evaluated the status of the re-vegetation efforts and is in the process of re-seeding several areas
- Contractor has started installing the irrigation piping and pumps towards the re-vegetation efforts.
- TI PMO recently hosted a successful tour of the site with officials from Environmental Protection Agency (EPA) Region 9, and met with Congresswoman Davis and Council of Environmental Quality (CEQ) regarding the re-vegetation status of the re-vegetation activities
- Regular site inspections by TI PMO personnel will continue throughout the growing season to monitor the re-vegetation activities



**U.S. Customs and  
Border Protection**

# Starr County, Texas Projects

## Segments O-1, O-2, & O-3

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

- O-3 segment re-alignment activities on-going in an attempt to identify an alignment that meets Rio Grande Valley (RGV) operational needs, minimizes impacts to the floodplain and is cost-effective
- (b) (5)
- FM&E held a conference call with Commissioner Ruth on November 6, 2009 regarding the segments

(b) (5)



U.S. Customs and  
Border Protection

# Prioritized Projects for Funding (as of 12/18/09)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

## Project

- To complete (b) (7)(E)

- (b) (7)(E)

- O-1 through O-3

- (b) (7)(E)

- USACE Engineering, Design, TIPO

**SUBTOTAL**

- Real Estate claims

- DOI Mitigation costs (b) (5)

## Estimated Cost

(b) (5)



**U.S. Customs and  
Border Protection**

# CTIMR Acquisition Update

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

## **Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):**

- TI Program and CBP Acquisitions are staggering the release of RFPs for CTIMR
- FM&E TI requires 9 PM/COTRs to be hired in order to manage the contracts at the sector level
- Dates of note:
  - DHS approved small business approach: September 2009
  - AP Brief to CPO: September 2009
  - DHS CPO provided Acquisition Memorandum Decision approval: September 2009

(b) (5)

- FME has obtained TI requirements from the Sectors and is performing detailed review for real estate and environmental clearance

(b) (5)



**U.S. Customs and  
Border Protection**

# Real Estate Status

## Current Significant Real Estate Issues

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

(b) (5)



U.S. Customs and  
Border Protection



▪ **Recent U.S. IBWC concerns have included:**

– Nogales flooding in July 2008

- (b) (5)

- OBP preparing response to U.S. IBWC

– DeConcini Port of Entry (POE) Drainage Concerns

- in primary fence on east side of POE is under design

- (b) (5)

– Edinburg Pump Station Levee Wall (Hidalgo O-4B)

- (b) (5)

▪ (b) (5)

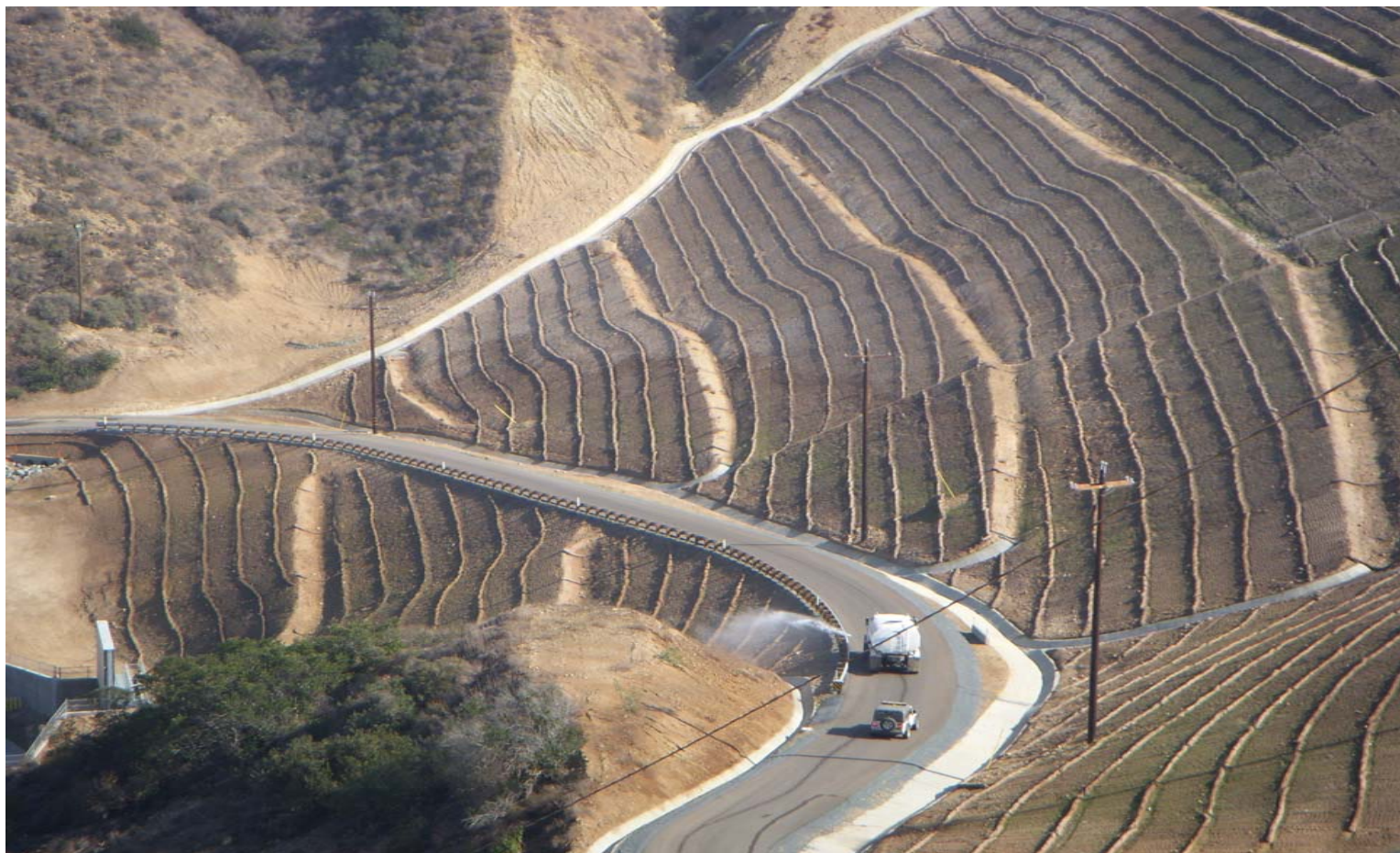


# San Diego Border Infrastructure System (BIS)

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*



**U.S. Customs and  
Border Protection**



# San Diego Border Infrastructure System (BIS)

Facilities Management & Engineering

**FM&E**

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Border Protection

# Hidalgo Segment (b) (7)(E) Phase II

Facilities Management & Engineering

## FM&E

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U.S. Customs and  
Border Protection

From:  
To:  
Cc:  
Subject:  
Date:

(b) (6)  
RE: RGV 01-03  
Monday, July 16, 2012 1:25:18 PM

Thanks all. 8:30am is it for 30 minutes or less. I'll send invite..

From: (b) (6)

Sent: Monday, July 16, 2012 1:17 PM

To: (b) (6)

Cc: (b) (6)

Subject: Re: RGV 01-03

8:30 is the earliest someone from OCC can be on.

From: (b) (6)

To: (b) (6)

Sent: Mon Jul 16 13:15:32 2012

Subject: RE: RGV 01-03

I'm good with that.

From: (b) (6)

Sent: Monday, July 16, 2012 1:12 PM

To: (b) (6)

Subject: Re: RGV 01-03

My flight is 930 so 8 or 830 would be best for me  
Thanks

(b) (6)

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.

From: (b) (6)

To: (b) (6)

Sent: Mon Jul 16 13:07:32 2012

Subject: RE: RGV 01-03

Ok. Thank you. Everyone else? Can we do a call tomorrow morning? Say 8:30am or 9am?

From: (b) (6)

Sent: Monday, July 16, 2012 1:05 PM

**To:** [REDACTED] (b) (6)

**Subject:** Re: RGV O1-O3

I'm going to be tdy the remainder of the week on the west coast so a morning meeting/conference call would be preferable for me. I also provide my 2 cents on the proposed changes this evening.  
Thanks

(b) (6)

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.

---

**From:** [REDACTED] (b) (6)

**To:** [REDACTED] (b) (6)

**Sent:** Mon Jul 16 12:47:20 2012

**Subject:** FW: RGV O1-O3

[REDACTED] (b) (6)

See below and attached. Note the request for further analysis.

I would presume we need to at least meet to "brain storm" this a bit.

I am here this week, so let me know if you all can meet for 30 minutes or less.

---

**From:** [REDACTED] (b) (6)

**Sent:** Monday, July 16, 2012 12:31 PM

**To:** [REDACTED] (b) (6)

**Cc:** [REDACTED] (b) (6)

**Subject:** RGV O1-O3

**Importance:** High

(b) (6)

It appears I forgot to send the promised update on Friday. Please see the below summary regarding planning for O1-O3 fence alignments and the attachment pending receipt of more detailed GIS data from RGV to represent the current TI requirement request.

It is understood that further analysis will be needed from BPFTI regarding the requested amendments to the alignments in order to determine the feasibility of meeting the requests and evaluating the incorporation of the notional locations for future (b) (7)(E) sites currently planned for FY15 through RGV.

During June 18-21, 2012, staff from ORMB, FM&E, and OTIA traveled to the Rio Grande Valley (RGV) Sector to brief planning and efforts for a Total Mission analysis of the lay down for future (b) (7)(E) upgrades. The Total Mission analysis looked at the combination of technology, tactical infrastructure, and maintenance and repair activities in each stations' areas of responsibility (AOR) as they relate to (b) (7)(E) requirements. An initial brief to the Sector Command Staff was followed by a briefing to the station command staff and site visits to various locations throughout the RGV AOR. Each station presented briefings to HQ elements addressing notional (b) (7)(E) locations and Border Patrol operations.

Based upon the information presented the respective stations evaluated and amended requirements

previously identified for pedestrian fencing in areas O-1, O-2, and O-3.

OBP & RGV have indicated their concurrence with the individual station assessments.

The respective stations have each reduced the amount fencing required as listed in the original proposals. However, the currently requested fence alignments are located within the area recently approved by IBWC which includes areas which overlap with the original alignment as well as some portions within the proposed alignment.

O-1: Reduced overall length of fencing requirement (See annotated start and stop locations). Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a (b) (7)(E) with notional (b) (7)(E) locations is required in line with the original fence alignment indicated in red on the attached documentation.

O-2: Reduced overall length of fencing requirement. Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a (b) (7)(E) with notional (b) (7)(E) locations and/or lateral mobility is required in line with the original fence alignment indicated in red on the attached documentation

O-3: Eliminate fencing requirement for O-3 provided roadway can be provided in line with original or proposed fence alignments.

(b) (6)

Special Operations Supervisor-EGS  
Operational Requirements Management Branch  
Strategic Planning Policy and Analysis Division

Office: (b) (6)

Cell: (b) (6)

From:  
To:

(b) (6)

Subject: RE: RGV 01-03  
Date: Tuesday, July 17, 2012 10:01:13 AM

---

Talked with (b) (6) and the 31<sup>st</sup> or 1<sup>st</sup> works. Note, I sent a tentative for the 31<sup>st</sup> at 9am.

Also, (b) (6) was correct the dark stars are "X" for no fence.

(b) (5)

Interesting to say the least! More reason to meet.

---

From: (b) (6)  
Sent: Monday, July 16, 2012 1:11 PM  
To: (b) (6)  
Cc: (b) (6)  
Subject: Re: RGV 01-03

9 am works.

---

From: (b) (6)  
To: (b) (6)  
Sent: Mon Jul 16 13:07:32 2012  
Subject: RE: RGV 01-03

Ok. Thank you. Everyone else? Can we do a call tomorrow morning? Say 8:30am or 9am?

---

From: (b) (6)  
Sent: Monday, July 16, 2012 1:05 PM  
To: (b) (6)  
Subject: Re: RGV 01-03

I'm going to be tdy the remainder of the week on the west coast so a morning meeting/conference call would be preferable for me. I also provide my 2 cents on the proposed changes this evening.  
Thanks

(b) (6)

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.



---

**From:** (b) (6)  
**To:** (b) (6)

**Sent:** Mon Jul 16 12:47:20 2012  
**Subject:** FW: RGV O1-O3

(b) (6):

See below and attached. Note the request for further analysis.

I would presume we need to at least meet to “brain storm” this a bit.

I am here this week, so let me know if you all can meet for 30 minutes or less.

---

**From:** (b) (6)  
**Sent:** Monday, July 16, 2012 12:31 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RGV O1-O3  
**Importance:** High

(b) (6)

It appears I forgot to send the promised update on Friday. Please see the below summary regarding planning for O1-O3 fence alignments and the attachment pending receipt of more detailed GIS data from RGV to represent the current TI requirement request.

It is understood that further analysis will be needed from BPFTI regarding the requested amendments to the alignments in order to determine the feasibility of meeting the requests and evaluating the incorporation of the notional locations for future (b) (7)(E) sites currently planned for FY15 through RGV.

During June 18-21, 2012, staff from ORMB, FM&E, and OTIA traveled to the Rio Grande Valley (RGV) Sector to brief planning and efforts for a Total Mission analysis of the lay down for future (b) (7)(E) upgrades. The Total Mission analysis looked at the combination of technology, tactical infrastructure, and maintenance and repair activities in each stations' areas of responsibility (AOR) as they relate to (b) (7)(E) requirements. An initial brief to the Sector Command Staff was followed by a briefing to the station command staff and site visits to various locations throughout the RGV AOR. Each station presented briefings to HQ elements addressing notional (b) (7)(E) locations and Border Patrol operations.

Based upon the information presented the respective stations evaluated and amended requirements previously identified for pedestrian fencing in areas O-1, O-2, and O-3.

OBP & RGV have indicated their concurrence with the individual station assessments.

The respective stations have each reduced the amount fencing required as listed in the original proposals. However, the currently requested fence alignments are located within the area recently approved by IBWC which includes areas which overlap with the original alignment as well as some portions within the proposed alignment.

O-1: Reduced overall length of fencing requirement (See annotated start and stop locations). Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a (b) (7)(E) with notional

(b) (7)(E) locations is required in line with the original fence alignment indicated in red on the attached documentation.

O-2: Reduced overall length of fencing requirement. Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation.

However, a (b) (7)(E) with notional (b) (7)(E) locations and/or lateral mobility is required in line with the original fence alignment indicated in red on the attached documentation

O-3: Eliminate fencing requirement for O-3 provided roadway can be provided in line with original or proposed fence alignments.

(b) (6)

Special Operations Supervisor-EGS

Operational Requirements Management Branch

Strategic Planning Policy and Analysis Division

Office: (b) (6)

Cell: (b) (6)

From:  
To:  
Cc:

(b) (6)

Subject: RE: Final RGV Total Mission Planning Notes & Maps  
Date: Monday, June 25, 2012 3:23:12 PM  
Attachments: [Rio Grande Valley Sector Total Mission Planning Notes 062512.doc](#)

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(b) (6)

Thanks for the attending this meeting and updating the group, If it wasn't clarified at this meeting; then I will need to remind or inform RGV sector/stations, OBP ORMB & OTIA that they need to understand that the RGV C2 wants & needs will be vetted and final approvals will be from the BPFTI Facilities chief architect prior to any final direction for C2 facilities improvements, as I have been discussing and informing OTIA with on a continual basis.

Not sure if this above item was discussed at this meeting or not; although the RGV/OTIA preferences are noted – the proposed C2 renovations/locations of these facilities will need to align with the BPFTI facilities long term facilities management and sustainment goals.

Also – I have included (b) (6) on this distribution as he and I are scheduling a meeting with OTIA in July to discuss the issues mentioned within the planning notes.

(b) (6), PMP, LEED AP  
Program Manager  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
Office: (b) (6)  
Mobile (b) (6)  
*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy*

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---

From: (b) (6)  
Sent: Monday, June 25, 2012 11:40 AM  
To: (b) (6)  
Cc: (b) (6)  
Subject: Final RGV Total Mission Planning Notes & Maps

(b) (6)

Per your request, attached are the final notes and O-segment Maps with Markups.

Thanks,  
(b) (6)

(b) (6)

Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office:

(b) (6)

Mobile

(b) (6)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

## Rio Grande Valley Sector "Total Mission Planning"

Monday, June 18<sup>th</sup> - Friday, June 22<sup>nd</sup>

Trip Report and Note Prepared by (b) (6)

### **Executive Summary**

The below trip report and notes are to capture the requirements, challenges, and conversations held in and throughout the Rio Grande Valley Sector, to include OBP HQ and Station representation. The week of events were driven by OBP HQ as a result of the DHS Secretary's approval of the Southwest Texas Campaign. The below notes include information that may directly or indirectly impact the BPFTI office to include discussions on Tactical Infrastructure (O-1, O-2, O-3, RGV (b) (7)(E) Phase 1 & 2, Roads), CTIMR, New / Relocation of (b) (7)(E) & Access Roads, C2 Facilities, Facilities, Checkpoints, FOBs and Mobile needs by Border Patrol. Briefings and Google Earth points for (b) (7)(E) & TI locations were presented by each Station, but are not in the procession of any OTIA or BPFTI participants. They may be available upon request to OBP HQ but are not readily available at this point in time.

OBP HQ commented that they would take all the requirements from this week and sit down to review Station priorities once back in DC over the next couple of week. At that point they will have a better view of what is needed for RGV Sector. A date for this determination was not established, funding is not currently available for new requirements, and knowledge on whom will be briefed was not provided at the end of the week in the field.

A few points of observation:

OBP HQ continued to express to Stations that they need to "think about the cost" or "be cost effective", but on more than one occasion the RGV Sector PAIC expressed and guided the Stations that this is a requirement gathering meeting and that they should focus on the operational requirements they have and provide the raw need to OBP HQ and OBP HQ would review cost effective manners.

Regarding (b) (7)(E) location, OBP HQ acknowledged towards the end of the week that they should have been asking the stations (b) (7)(E) instead of having station report location of (b) (7)(E). They noted that they were doing this backwards, but all Stations did presented (b) (7)(E) locations. Access Roads, nor Real Estate were not taken into account when placing (b) (7)(E). Additionally, Environmental impact was not discussed either unless it was on USFWS land (b) (5). (b) (5). Many stations do have existing facilities for future C2 Facilities, some better than others but could be taken into account when working through this requirement for future use.

(b) (5)

### Participants

- Participates included (b) (6) (OTIA (b) (7)(E) PM), (b) (6) (OTIA (b) (7)(E) Program), (b) (6) (OTIA lead for ENV/Real Estate), (b) (6) (BPFTI), (b) (6) (BPFTI), (b) (6) (BPFTI), OBP HQ (Chief (b) (6), (b) (7)(C) (b) (6) (b) (6)), and 2 other BP Agents from HQ, RGV Sector PAIC, RGV TI Sector team ((b) (6) and (b) (6) and 25+ Border Patrol Agents representing each of the Station within RGV Sector.

### Agenda

- Monday June 18<sup>th</sup> was a included a site visit to (b) (7)(E) Station to the C2 Facility (~2 hour travel time; ~2 hours at the facility)
- Tuesday June 19<sup>th</sup> was a site visit to the (b) (7)(E) AOR and (b) (7)(E) AOR (8am - 5pm)
- Wednesday June 20<sup>th</sup> was located at (b) (7)(E) Station all day with presentations from OBP HQ (Chief (b) (6), (b) (7)(C) OTIA (b) (6) BPFTI (b) (6) / (b) (6) TI Division Director (b) (6) Technology Lead (b) (6) and Station Briefings (b) (7)(E) Station.
- Thursday June 21<sup>st</sup> was located at (b) (7)(E) Station all day with presentations from the remaining Stations (b) (7)(E) Station)

### Program Overview Briefs by OBP HQ, OTIA, and BPFTI

- Chief (b) (6), (b) (7)(C) briefed the group to explain that the purpose of this week was to review each Stations' challenges and issues which could be fixed by future Technology, Tactical Infrastructure, CTIMR, Facilities, and mobile / manpower. No funding currently exists, but they are using this meeting as a preplanning for future funding by DHS. (b) (6) discussed the need to collect and prioritize technology & TI requirements.
- (b) (6) briefed on the OTIA program. No funding currently existing for RGV (b) (7)(E) Construction. (b) (7)(E).
- (b) (6) briefed O-1, O-2, O-3 Real Estate. We mentioned that this was briefed to OBP HQ and a decision is waiting on the priority and need for this Fence Segment so we can move forward with Real Estate at BPFTI. Reviewed RGV Phase 1 (b) (7)(E) Project: Under test (b) (7)(E) (b) (7)(E) Project which is fully funded and all county and state roads are in Phase 2 which is not funded.

### Falfurras Station Brief

- (b) (7)(E) locations for (b) (7)(E) Laydown and (b) (7)(E) were provided. (b) (7)(E)
- Station stated that (b) (7)(E)
- New Checkpoint is #4 on the construction list, fully funded, and is currently slated for a construction completion of February 2016 per last months BPFTI Report (OBP pulled up the report during the meeting). Two Real Estate locations are currently under Market Research and hasn't been finalized - (1) Preferred Location: (b) (7)(E) along the Highway or (2) Alternate Location: (b) (7)(E) (b) (7)(E). (b) (5)
- The existing C2 Facility would not work at the existing Checkpoint, but the preferred location for a new C2 facility would be at the new Checkpoint with an alternative site at the Station. **Noted that we may want to look into any existing facility drawings for the station C2 Room and LAN Room.**
- Station is going to go back and review (b) (5)

### Kingsville Station

- Kingsville Station currently cover Zone (b) (7)(E)
- (b) (5)
- (b) (7)(E)
- (b) (5)
- ), but they do have current roads in (b) (7)(E) (b) (7)(E)
- A new (b) (7)(E) Station is currently being planned and is funded. The draft public EA has just recently ended, Real Estate has almost concluded and construction is schedule for next year. (b) (7)(E)

## Harlington Station

- (b) (7)(E)
- Currently has (b) (7)(E) of border fence and 8 fencing segments ( (b) (7)(E)
- Station AOR covers (b) (7)(E) total border miles
- (b) (7)(E)
- (b) (7)(E)
- Has wildlife refuges land and sandpit challenges.
- Border zones (b) (7)(E)
- (b) (7)(E) POE - issues (b) (7)(E)
- Port of (b) (7)(E) (b) (7)(E)
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- (b) (7)(E) (b) (7)(E)
- (b) (7)(E) (Current (b) (7)(E) is being tested)
- Discussed the relocation of some existing (b) (7)(E) and making other exiting (b) (7)(E) (b) (7)(E). A few (b) (7)(E) locations are around the (b) (7)(E) Fence Segment.
- Many of the access roads for the proposed (b) (7)(E) locations are caliche
- (b) (7)(E) Fence Line has a sand pit area that has an existing (b) (7)(E) that they want to move to assist with this trouble spot
- (b) (7)(E) The Ocolots are present in this area and propose the "IBC Road" (b) (7)(E) to help for visibility. (b) (5)
- OBP HQ is going to inquire with OFO if they could (b) (7)(E) from the Port.
- Looking to place (b) (7)(E) (b) (7)(E)
- Since access roads to proposed (b) (7)(E) sites are existing, may be able to cover with CTIMR.



### Brownsville Station

- Covers (b) (7)(E) miles
- (b) (7)(E)
- Identification of (b) (7)(E) Boat Ramps in the area that may need assistance, but are existing. Were created with old landing mats.
- Currently (b) (7)(E) and the proposed (b) (7)(E)
- Road issue to (b) (7)(E) location site at (b) (7)(E). Muddy, but may be able to use current (b) (7)(E) for new technology.
- Proposing a new (b) (7)(E) in (b) (7)(E) (b) (7)(E). Land owner previously sued government for fence area. Road is a mix between calicha road and dirt, so help may be needed on the access road. There is an existing (b) (7)(E). The land owner has water access in the area. There is also a new development that is being constructed in that area.
- IBWC (b) (7)(E) problems.

### Rio Grande City Station

- (b) (7)(E) Station covers (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- A lot of private land owners along most of the roads – no big ranches.
- (b) (7)(E) Project is currently being worked for roadwork in (b) (7)(E) area
- (b) (7)(E)
- Proposed (b) (7)(E) locations were not based on Access Roads access, only operational. (b) (5)
- Alternate sites were not chosen.
- Discussed O-1 & O-2 Fence Segment and Roads (See Map). Station would like to keep original fence alignment access roads (red line) but go with the proposed fence alignment (yellow line).
- (b) (7)(E) coverage in DOI land.
- (b) (7)(E) new boat ramps proposed (locations unknown)

### Ft. Brown Station

- (b) (7)(E) of TI and Border Fence
- (b) (7)(E) sites
- (b) (7)(E)
- (b) (7)(E)
- No current location for a C2 facility. Possibility to agree to a Co-location with (b) (7)(E) Station. This would help to share resources and space.

### Weslaco Station

- Currently has C2 Facility space ready with (b) (7)(E) workstations for SESs and a raise floor. Also has a separate room for LAN space.
- (b) (7)(E) Station) is the key issue area. Near (b) (7)(E) POE, (b) (7)(E)
- (b) (7)(E) of current (b) (6) Road Project has no road to use and (b) (7)(E)
- (b) (7)(E) Fence Segment (b) (7)(E)

### McAllen Station

- Discussed O-3 Fence Segment and Roads (See Map). Station did provide fence segment that is most significant, but stated they would like the original road more than anything if funds were tight.
- (b) (7)(E)
- 78% of border area is owned by USFWS

**From:**  
**To:**

(b) (6)

**Subject:** RE: RGV O1-O3  
**Date:** Monday, July 16, 2012 1:15:31 PM

---

I'm good with that.

---

**From:** (b) (6)  
**Sent:** Monday, July 16, 2012 1:12 PM  
**To:** (b) (6)  
**Subject:** Re: RGV O1-O3

My flight is 930 so 8 or 830 would be best for me  
Thanks

(b) (6)

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.

---

**From:** (b) (6)  
**Sent:** Mon Jul 16 13:07:32 2012  
**Subject:** RE: RGV O1-O3

Ok. Thank you. Everyone else? Can we do a call tomorrow morning? Say 8:30am or 9am?

---

**From:** (b) (6)  
**Sent:** Monday, July 16, 2012 1:05 PM  
**To:** (b) (6)  
**Subject:** Re: RGV O1-O3

I'm going to be tdy the remainder of the week on the west coast so a morning meeting/conference call would be preferable for me. I also provide my 2 cents on the proposed changes this evening.  
Thanks

(b) (6)

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.

---

**From:** (b) (6)  
**Sent:** Mon Jul 16 12:47:20 2012  
**Subject:** FW: RGV O1-O3

(b) (6) :

See below and attached. Note the request for further analysis.

I would presume we need to at least meet to “brain storm” this a bit.

I am here this week, so let me know if you all can meet for 30 minutes or less.

---

**From:** (b) (6)  
**Sent:** Monday, July 16, 2012 12:31 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RGV O1-O3  
**Importance:** High

(b) (6)

It appears I forgot to send the promised update on Friday. Please see the below summary regarding planning for O1-O3 fence alignments and the attachment pending receipt of more detailed GIS data from RGV to represent the current TI requirement request.

It is understood that further analysis will be needed from BPFTI regarding the requested amendments to the alignments in order to determine the feasibility of meeting the requests and evaluating the incorporation of the notional locations for future (b) (7)(E) sites currently planned for FY15 through RGV.

During June 18-21, 2012, staff from ORMB, FM&E, and OTIA traveled to the Rio Grande Valley (RGV) Sector to brief planning and efforts for a Total Mission analysis of the lay down for future (b) (7)(E) upgrades. The Total Mission analysis looked at the combination of technology, tactical infrastructure, and maintenance and repair activities in each stations' areas of responsibility (AOR) as they relate to (b) (7)(E) requirements. An initial brief to the Sector Command Staff was followed by a briefing to the station command staff and site visits to various locations throughout the RGV AOR. Each station presented briefings to HQ elements addressing notional (b) (7)(E) locations and Border Patrol operations.

Based upon the information presented the respective stations evaluated and amended requirements previously identified for pedestrian fencing in areas O-1, O-2, and O-3.

OBP & RGV have indicated their concurrence with the individual station assessments.

The respective stations have each reduced the amount fencing required as listed in the original proposals. However, the currently requested fence alignments are located within the area recently approved by IBWC which includes areas which overlap with the original alignment as well as some portions within the proposed alignment.

O-1: Reduced overall length of fencing requirement (See annotated start and stop locations). Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a (b) (7)(E) with notional (b) (7)(E) locations is required in line with the original fence alignment indicated in red on the attached documentation.

O-2: Reduced overall length of fencing requirement. Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a (b) (7)(E) with notional (b) (7)(E) locations and/or lateral mobility is required in line with the original fence alignment indicated in red on the attached documentation

O-3: Eliminate fencing requirement for O-3 provided roadway can be provided in line with original or proposed fence alignments.

(b) (6)  
Special Operations Supervisor-EGS  
Operational Requirements Management Branch  
Strategic Planning Policy and Analysis Division  
Office: (b) (6)  
Cell: (b) (6)

From:  
To:  
Cc:

(b) (6)

Subject: Final RGV Total Mission Planning Notes & Maps  
Date: Monday, June 25, 2012 2:40:11 PM  
Attachments: [Rio Grande Valley Sector Total Mission Planning Notes 062512 Final.pdf](#)  
[O-1 O-3 RGV Meeting 062512 Markups.pdf](#)

---

(b) (6)

Per your request, attached are the final notes and O-segment Maps with Markups.

Thanks,

(b) (6)

(b) (6)

Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6)  
Mobile: (b) (6)

(b) (6)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

## Rio Grande Valley Sector "Total Mission Planning"

Monday, June 18<sup>th</sup> - Friday, June 22<sup>nd</sup>

Trip Report and Notes Prepared by (b) (6)

### **Executive Summary**

*The below trip report and notes are to capture the requirements, challenges, and conversations held in and throughout the Rio Grande Valley Sector, to include OBP HQ and Station representation. The week of events were driven by OBP HQ as a result of the DHS Secretary's approval of the Southwest Texas Campaign. The below notes include information that may directly or indirectly impact the BPFTI office to include discussions on Tactical Infrastructure (O-1, O-2, O-3, RGV (b) (7)(E) Phase 1 & 2, Roads), CTIMR, New / Relocation of (b) (7)(E) & Access Roads, C2 Facilities, Facilities, Checkpoints, FOBs and Mobile needs by Border Patrol. Briefings and Google Earth points for (b) (7)(E) & TI locations were presented by each Station, but are not in the procession of any OTIA or BPFTI participants. They may be available upon request to OBP HQ but are not readily available at this point in time.*

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Mexico. Many stations do have existing facilities for future C2 Facilities, some better than others but could be taken into account when working through this requirement for future use. (b) (7)(E)

## Participants

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- (b) (7)(E) POE - issues with (b) (7)(E)
- Port of (b) (7)(E) - (b) (7)(E)
- Seam at (b) (7)(E) Station and (b) (7)(E) Station - (b) (7)(E)
- (b) (7)(E) - Some (b) (7)(E) are currently in Phase I and funded for construction. Between zones (b) (7)(E)
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(b) (7)(E)

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- Identification of (b) (7)(E) Boat Ramps in the area that may need assistance, but are existing. Were created with old landing mats.
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- IBWC (b) (7)(E) problems.

### Rio Grande City Station

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- (b) (7)(E)
- (b) (7)(E)
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- Proposed (b) (7)(E) locations were not based on Access Roads access, only operational. (b) (5)
- Alternate sites were not chosen.

- Discussed O-1 & O-2 Fence Segment and Roads (See Map). Station would like to keep original fence alignment access roads (red line) but go with the proposed fence alignment (yellow line).
- (b) (7)(E) overage in DOI land.
- (b) (7)(E) new boat ramps proposed (locations unknown)

### Ft. Brown Station

- (b) (7)(E) of TI and Border Fence
- (b) (7)(E) sites

• (b) (7)(E)

- No current location for a C2 facility. Possibility to agree to a Co-location with (b) (7)(E) Station. This would help to share resources and space.

### Weslaco Station

- Currently has C2 Facility space ready with (b) (7) workstations for SESs and a raise floor. Also has a separate room for LAN space.

- (b) (7)(E) Station) is the key issue area. Near (b) (7)(E) POE,

(b) (7)(E)

- (b) (7)(E) of current (b) (6) Road Project has no road to use and (b) (7)(E)

- Correction point was made after the presentation, stating that the (b) (7)(E) Fence Segment (b) (7)(E)

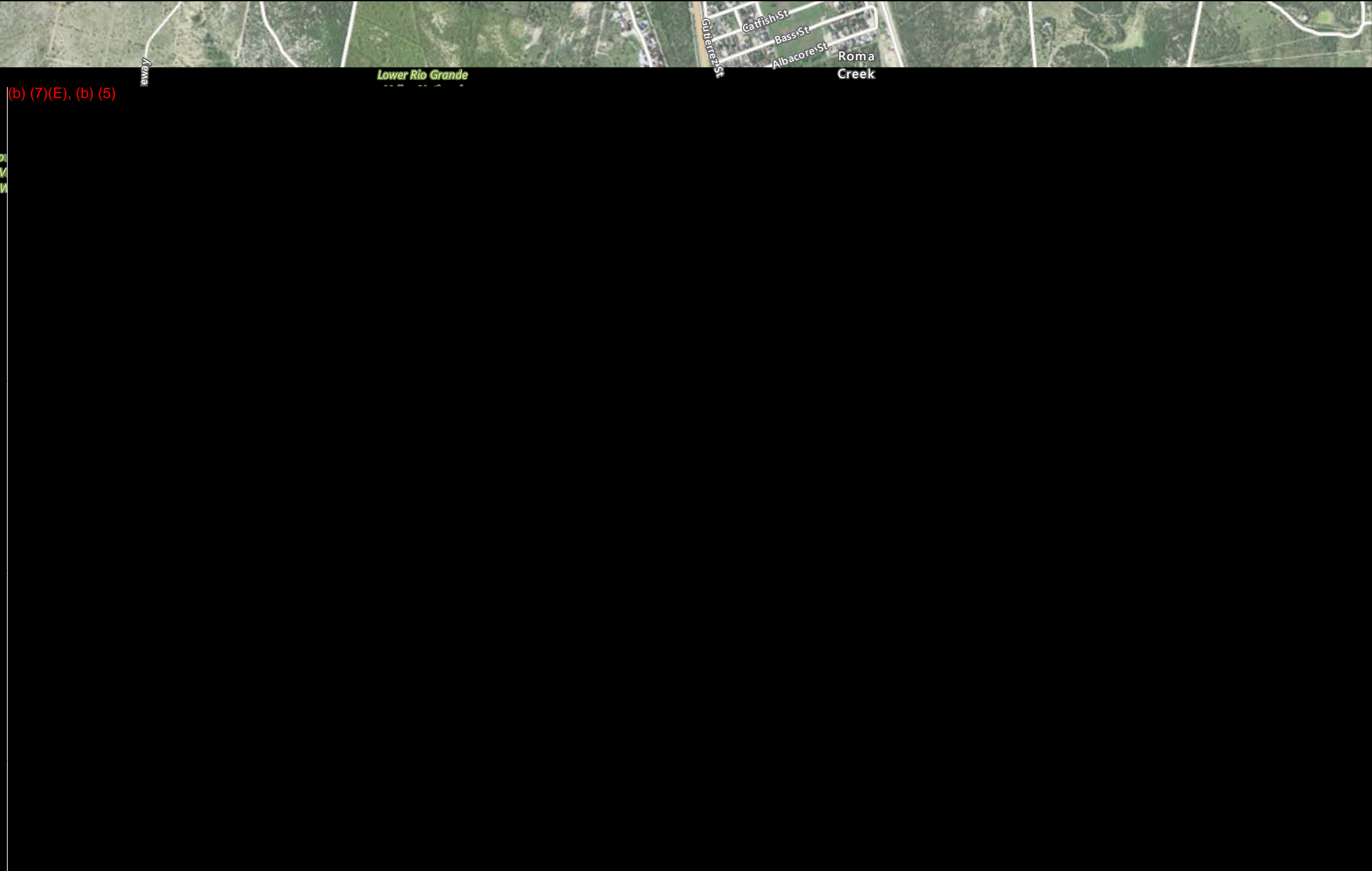
- (b) (7)(E) (completed relatively recently) - the primary concern that is currently being reviewed is (b) (7)(E). Design is not conducive to effective M&R and is impacting water flow (particularly after storms and after debris removal activities along the canal). (b) (6) and (b) (6) are currently working with USACE on a short-term solution/work-around – but a long term redesign may be required so that the (b) (7)(E) can function as intended.

### McAllen Station

- Discussed O-3 Fence Segment and Roads (See Map). Station did provide fence segment that is most significant, but stated they would like the original road more than anything if funds were tight.

• (b) (6)

- 78% of border area is owned by USFWS



- Fence**
- Original Fence Alignment
  - Proposed Fence Alignment

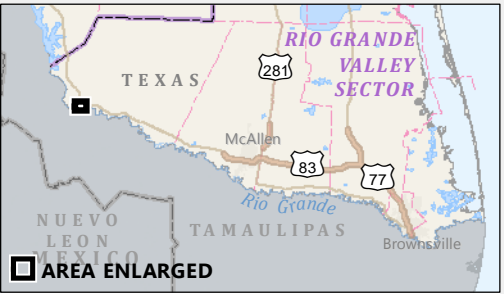
- Proposed Floodplain\***
- Proposed Floodplain\*

(b) (5)

\*The floodplain limit represents proposed conditions, after the fence is installed, and is not indicative of existing conditions

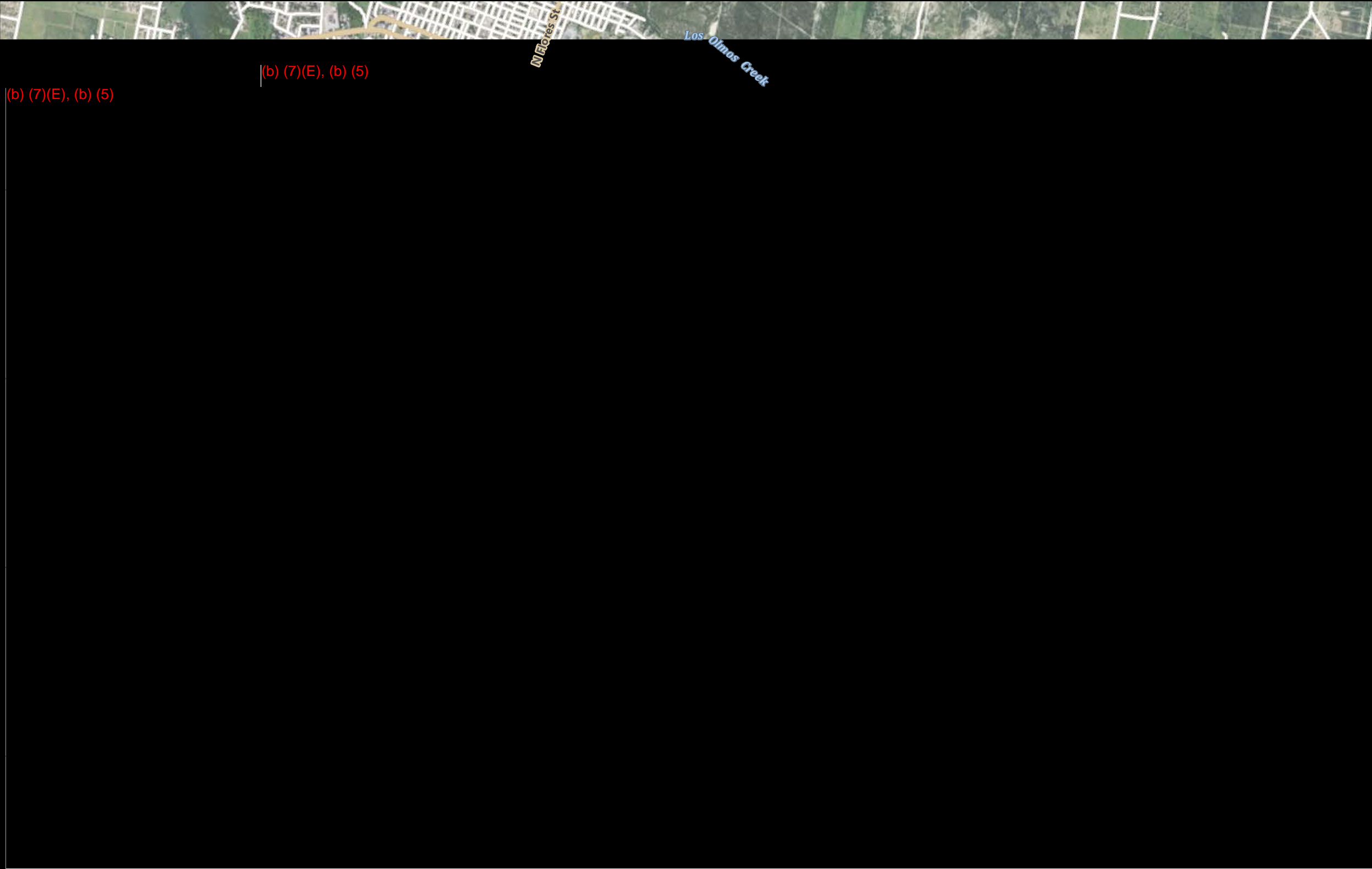
*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

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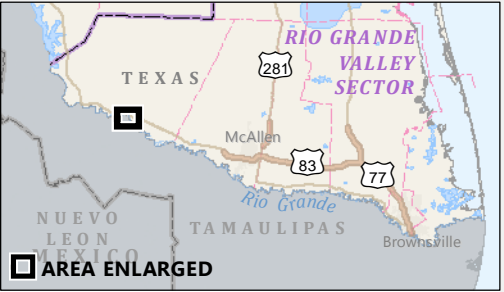
- Fence**
- Original Fence Alignment
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- Proposed Floodplain\***
- Proposed Floodplain\*

(b) (5)

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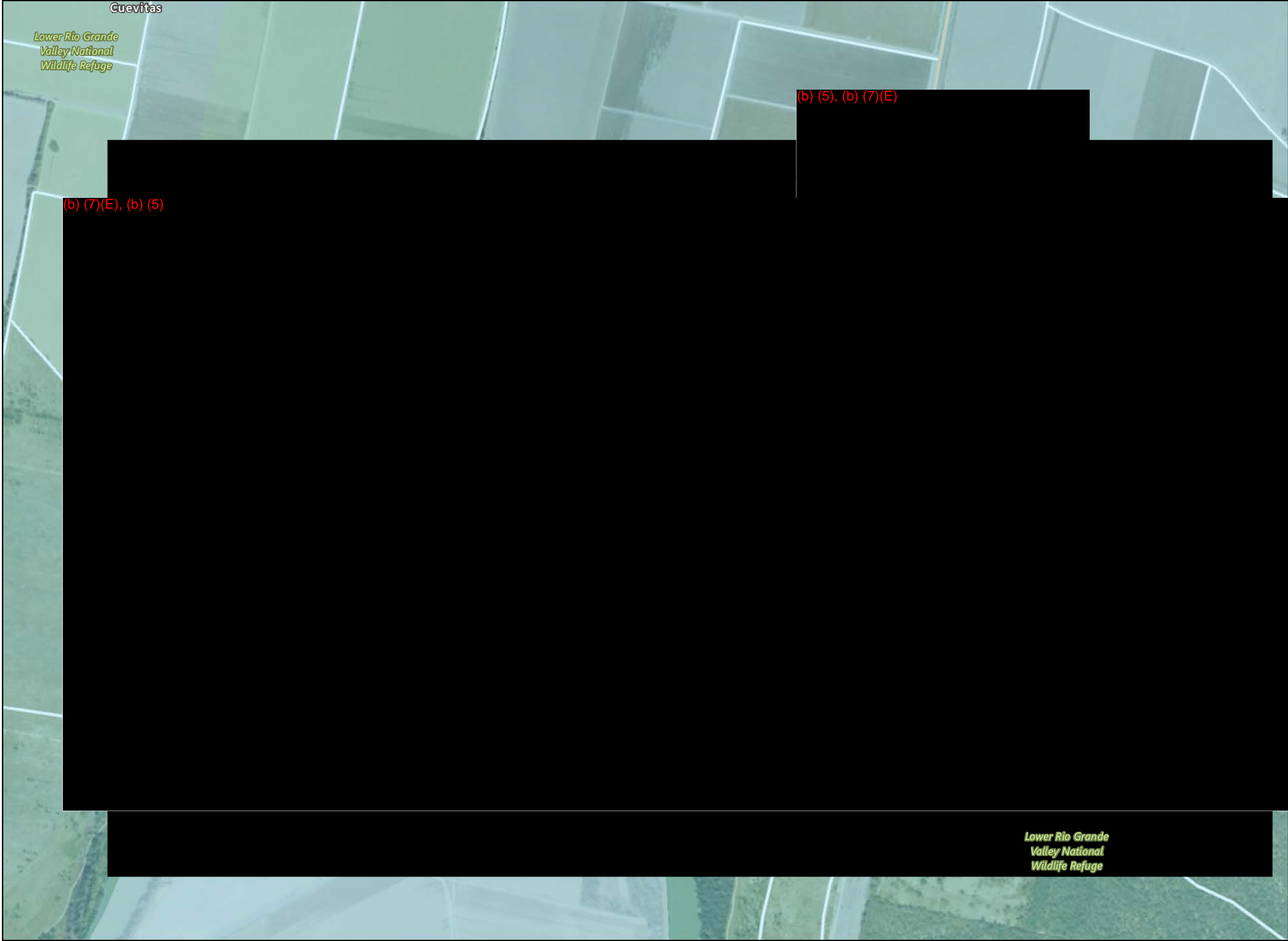
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Fence

-  Original Fence Alignment
-  Proposed Fence Alignment

Proposed Floodplain\*

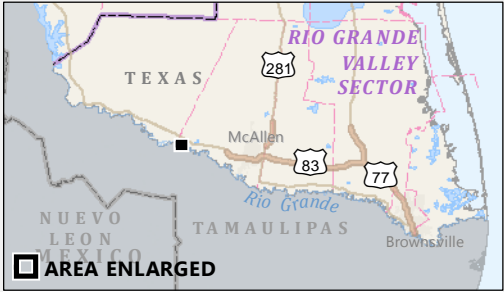
-  Proposed Floodplain\*

(b) (5)

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**From:** (b) (6)  
**To:**  
**Subject:** RGV Total Mission Planning Notes  
**Date:** Monday, June 25, 2012 9:29:32 AM  
**Attachments:** [Rio Grande Valley Sector Total Mission Planning Notes 062512.doc](#)  
[O-1 O-3 RGV Meeting 062512 Markups.pdf](#)

---

All,

Attached are my notes (with note input from (b) (6) and mark-ups on the O-1, O-2, and O-3 Fence Segments per our "RGV Total Mission Planning" Meeting.

(b) (6) – If you all have any corrections or additional input please let me know.

Thanks,

(b) (6)

(b) (6)  
Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6)  
Mobile (b) (6)  
(b) (6)

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## Rio Grande Valley Sector "Total Mission Planning"

Monday, June 18<sup>th</sup> - Friday, June 22<sup>nd</sup>

Trip Report and Note Prepared by (b) (6)

### **Executive Summary**

The below trip report and notes are to capture the requirements, challenges, and conversations held in and throughout the Rio Grande Valley Sector, to include OBP HQ and Station representation. The week of events were driven by OBP HQ as a result of the DHS Secretary's approval of the Southwest Texas Campaign. The below notes include information that may directly or indirectly impact the BPFTI office to include discussions on Tactical Infrastructure (O-1, O-2, O-3, RGV (b) (7)(E) Phase 1 & 2, Roads), CTIMR, New / Relocation of (b) (7)(E) & Access Roads, C2 Facilities, Facilities, Checkpoints, FOBs and Mobile needs by Border Patrol. Briefings and Google Earth points for (b) (7)(E) & TI locations were presented by each Station, but are not in the procession of any OTIA or BPFTI participants. They may be available upon request to OBP HQ but are not readily available at this point in time.

OBP HQ commented that they would take all the requirements from this week and sit down to review Station priorities once back in DC over the next couple of week. At that point they will have a better view of what is needed for RGV Sector. A date for this determination was not established, funding is not currently available for new requirements, and knowledge on whom will be briefed was not provided at the end of the week in the field.

A few points of observation:

OBP HQ continued to express to Stations that they need to "think about the cost" or "be cost effective", but on more than one occasion the RGV Sector PAIC expressed and guided the Stations that this is a requirement gathering meeting and that they should focus on the operational requirements they have and provide the raw need to OBP HQ and OBP HQ would review cost effective manners.

Regarding (b) (7)(E) location, OBP HQ acknowledged towards the end of the week that they should have been asking the stations (b) (7)(E) instead of having station report location of (b) (7)(E). They noted that they were doing this backwards, but all Stations did presented (b) (7)(E) locations. Access Roads, nor Real Estate were not taken into account when placing (b) (7)(E). Additionally, Environmental impact was not discussed either unless it was on USFWS land (b) (5). (b) (5). Many stations do have existing facilities for future C2 Facilities, some better than others but could be taken into account when working through this requirement for future use.

(b) (5)

### Participants

- Participates included (b) (6) (OTIA (b) (7)(E) PM), (b) (6) (OTIA (b) (7)(E) Program), (b) (6) (OTIA lead for ENV/Real Estate), (b) (6) (BPFTI), (b) (6) (BPFTI), (b) (6) (BPFTI), OBP HQ (Chief (b) (6), (b) (7)(C) (b) (6) (b) (6)), and 2 other BP Agents from HQ, RGV Sector PAIC, RGV TI Sector team ((b) (6) and (b) (6) and 25+ Border Patrol Agents representing each of the Station within RGV Sector.

### Agenda

- Monday June 18<sup>th</sup> was a included a site visit to (b) (7)(E) Station to the C2 Facility (~2 hour travel time; ~2 hours at the facility)
- Tuesday June 19<sup>th</sup> was a site visit to the (b) (7)(E) AOR and (b) (7)(E) AOR (8am - 5pm)
- Wednesday June 20<sup>th</sup> was located at (b) (7)(E) Station all day with presentations from OBP HQ (Chief (b) (6), (b) (7)(C) OTIA (b) (6) BPFTI (b) (6) / (b) (6) TI Division Director (b) (6) Technology Lead (b) (6) and Station Briefings (b) (7)(E) Station.
- Thursday June 21<sup>st</sup> was located at (b) (7)(E) Station all day with presentations from the remaining Stations (b) (7)(E) Station)

### Program Overview Briefs by OBP HQ, OTIA, and BPFTI

- Chief (b) (6), (b) (7)(C) briefed the group to explain that the purpose of this week was to review each Stations' challenges and issues which could be fixed by future Technology, Tactical Infrastructure, CTIMR, Facilities, and mobile / manpower. No funding currently exists, but they are using this meeting as a preplanning for future funding by DHS. (b) (6) discussed the need to collect and prioritize technology & TI requirements.
- (b) (6) briefed on the OTIA program. No funding currently existing for RGV (b) (7)(E) Construction. (b) (7)(E).
- (b) (6) briefed O-1, O-2, O-3 Real Estate. We mentioned that this was briefed to OBP HQ and a decision is waiting on the priority and need for this Fence Segment so we can move forward with Real Estate at BPFTI. Reviewed RGV Phase 1 (b) (7)(E) Project: Under test (b) (7)(E) (b) (7)(E) Project which is fully funded and all county and state roads are in Phase 2 which is not funded.

### Falfurras Station Brief

- (b) (7)(E) locations for (b) (7)(E) Laydown and (b) (7)(E) were provided. (b) (7)(E)
- Station stated that (b) (7)(E)
- New Checkpoint is #4 on the construction list, fully funded, and is currently slated for a construction completion of February 2016 per last months BPFTI Report (OBP pulled up the report during the meeting). Two Real Estate locations are currently under Market Research and hasn't been finalized - (1) Preferred Location: (b) (7)(E) along the Highway or (2) Alternate Location: (b) (7)(E) (b) (7)(E). (b) (5)
- The existing C2 Facility would not work at the existing Checkpoint, but the preferred location for a new C2 facility would be at the new Checkpoint with an alternative site at the Station. **Noted that we may want to look into any existing facility drawings for the station C2 Room and LAN Room.**
- Station is going to go back and review (b) (5)

### Kingsville Station

- (b) (7)(E) Station currently cover Zone (b) (7)(E)
- (b) (5)
- (b) (7)(E)
- (b) (5)
- ), but they do have current roads in (b) (7)(E) (b) (7)(E)
- A new (b) (7)(E) Station is currently being planned and is funded. The draft public EA has just recently ended, Real Estate has almost concluded and construction is scheduled for next year. (b) (7)(E)

## Harlington Station

- (b) (7)(E)
- Currently has (b) (7)(E) of border fence and 8 fencing segments ( (b) (7)(E)
- Station AOR covers (b) (7)(E) total border miles
- (b) (7)(E)
- (b) (7)(E)
- Has wildlife refuges land and sandpit challenges.
- Border zones (b) (7)(E)
- (b) (7)(E) POE - issues (b) (7)(E)
- Port of (b) (7)(E) (b) (7)(E)
- (b) (7)(E) (b) (7)(E)
- (b) (7)(E) (b) (7)(E)
- (b) (7)(E) (b) (7)(E)
- (b) (7)(E) (b) (7)(E)
- (b) (7)(E) (Current (b) (7)(E) is being tested)
- Discussed the relocation of some existing (b) (7)(E) and making other exiting (b) (7)(E) (b) (7)(E). A few (b) (7)(E) locations are around the (b) (7)(E) Fence Segment.
- Many of the access roads for the proposed (b) (7)(E) locations are caliche
- (b) (7)(E) Fence Line has a sand pit area that has an existing (b) (7)(E) that they want to move to assist with this trouble spot
- (b) (7)(E) The Ocolots are present in this area and propose the "IBC Road" (b) (7)(E) to help for visibility. (b) (5)
- OBP HQ is going to inquire with OFO if they could (b) (7)(E) from the Port.
- Looking to place (b) (7)(E) (b) (7)(E)
- Since access roads to proposed (b) (7)(E) sites are existing, may be able to cover with CTIMR.

### Brownsville Station

- Covers (b) (7)(E) miles
- (b) (7)(E)
- Identification of (b) (7)(E) Boat Ramps in the area that may need assistance, but are existing. Were created with old landing mats.
- Currently (b) (7)(E) and the proposed (b) (7)(E)
- Road issue to (b) (7)(E) location site at (b) (7)(E). Muddy, but may be able to use current (b) (7)(E) for new technology.
- Proposing a new (b) (7)(E) in (b) (7)(E) (b) (7)(E). Land owner previously sued government for fence area. Road is a mix between calicha road and dirt, so help may be needed on the access road. There is an existing (b) (7)(E). The land owner has water access in the area. There is also a new development that is being constructed in that area.
- IBWC (b) (7)(E) problems.

### Rio Grande City Station

- (b) (7)(E) Station covers (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- A lot of private land owners along most of the roads – no big ranches.
- (b) (7)(E) Project is currently being worked for roadwork in (b) (7)(E) area
- (b) (7)(E)
- Proposed (b) (7)(E) locations were not based on Access Roads access, only operational. (b) (5)
- Alternate sites were not chosen.
- Discussed O-1 & O-2 Fence Segment and Roads (See Map). Station would like to keep original fence alignment access roads (red line) but go with the proposed fence alignment (yellow line).
- (b) (7)(E) coverage in DOI land.
- (b) (7)(E) new boat ramps proposed (locations unknown)

### Ft. Brown Station

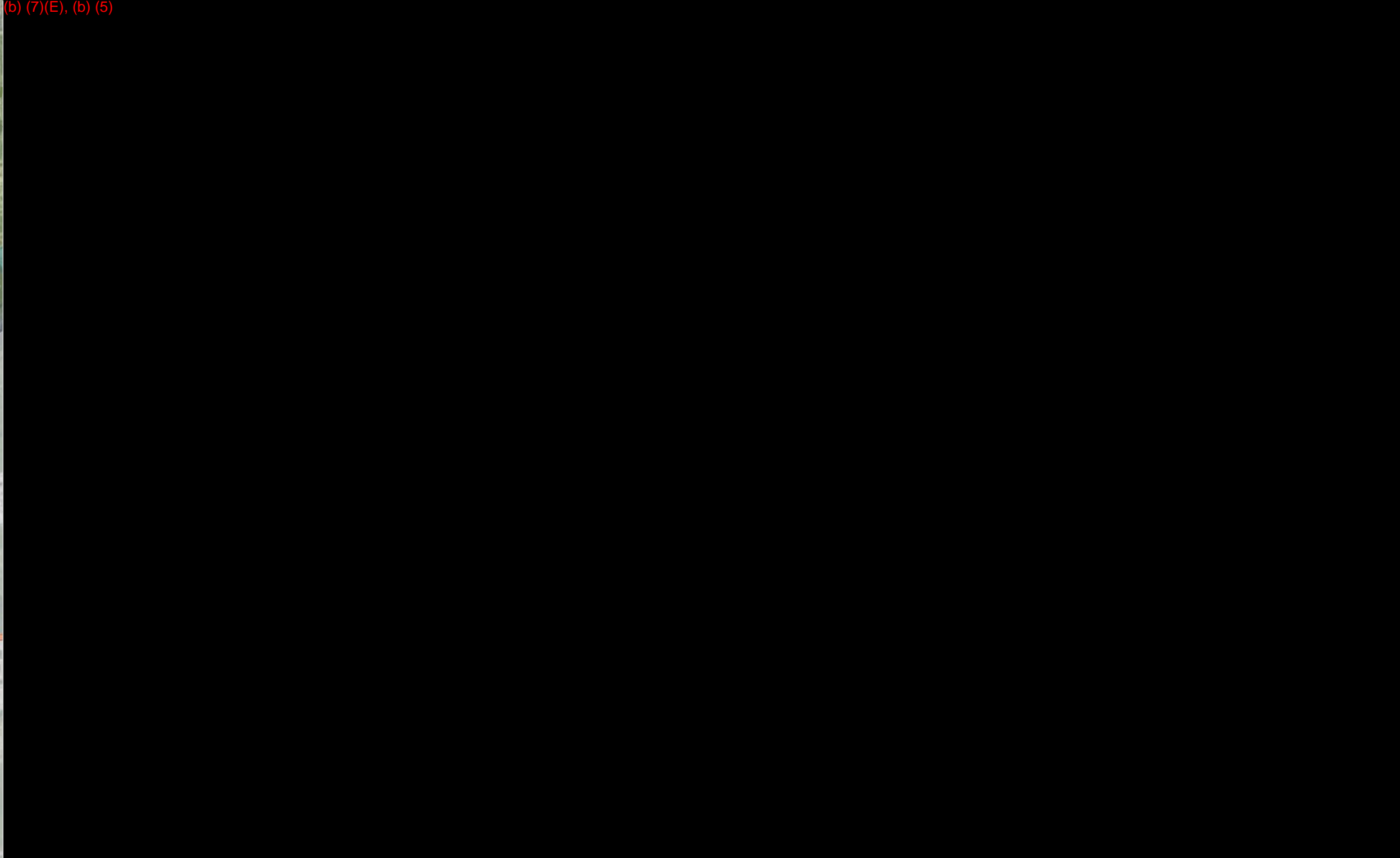
- (b) (7)(E) of TI and Border Fence
- (b) (7)(E) sites
- (b) (7)(E)
- (b) (7)(E)
- No current location for a C2 facility. Possibility to agree to a Co-location with (b) (7)(E) Station. This would help to share resources and space.



### Weslaco Station


- Currently has C2 Facility space ready with (b) (7)(E) workstations for SESs and a raise floor. Also has a separate room for LAN space.
- (b) (7)(E) Station) is the key issue area. Near (b) (7)(E) POE, (b) (7)(E)
- (b) (7)(E) of current (b) (6) Road Project has no road to use and (b) (7)(E)
- (b) (7)(E) Fence Segment (b) (7)(E)

### McAllen Station

- Discussed O-3 Fence Segment and Roads (See Map). Station did provide fence segment that is most significant, but stated they would like the original road more than anything if funds were tight.
- (b) (7)(E)
- 78% of border area is owned by USFWS



- Fence**
-  Original Fence Alignment
  -  Proposed Fence Alignment

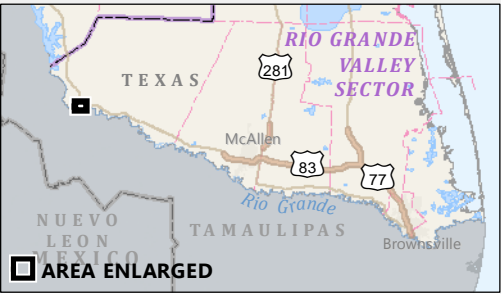
- Proposed Floodplain\***
-  Proposed Floodplain\*

(b) (5)

\*The floodplain limit represents proposed conditions, after the fence is installed, and is not indicative of existing conditions

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Reduce scale accordingly.*

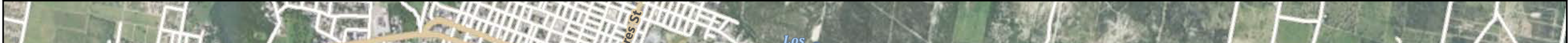
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(b) (7)(E), (b) (5)

**Fence**

 Original Fence Alignment

 Proposed Fence Alignment

**Proposed Floodplain\***

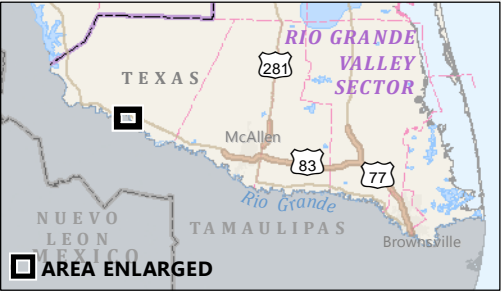
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Fence

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Proposed Floodplain\*

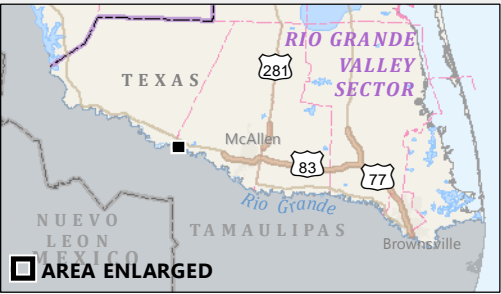
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**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: PDT Update  
**Date:** Monday, January 09, 2012 2:46:17 PM  
**Attachments:** [RGV\\_PDTTeleAgenda\\_11152011\\_final.docx](#)

---

Hello (b) (6)

RGV Jan 24, 2012, April 10, 2012, July 10, 2012, Oct 09, 2012 occurring at 1000 hours EST  
DRT Jan 26, 2012, April 12, 2012, July 12, 2012, Oct 11, 2012 occurring at 1000 hours EST

Thank you,

(b) (6)

(b) (6)

Program Manager, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6)  
Cell: (b) (6)  
(b) (6)

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---

**From:** (b) (6)  
**Sent:** Friday, January 06, 2012 11:20 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: PDT Update

I would like to see the schedules before they are sent to OBP or BP.

Please find a time next week. I also wish to see a standard agenda..

(b) (6), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6)  
Cell: (b) (6)  
(b) (6)

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---

**From:** (b) (6)  
**Sent:** Friday, January 06, 2012 10:39 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** FW: PDT Update

(b) (6) - Let's get a schedule for these meetings and get invites out by next week. Thanks.

(b) (6)  
Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6)  
Mobile (b) (6)

(b) (6)  
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---

**From:** (b) (6)  
**Sent:** Thursday, January 05, 2012 9:27 AM  
**To:** (b) (6)

**Cc:** (b) (6)  
**Subject:** PDT Update

Starting this month, the Tactical Infrastructure program will transition from monthly/bi-monthly PDTs to quarterly Integrated Planning Teams [IPTs]. This is due to the reduced tactical infrastructure budget and limited number of new construction projects. The concept will be similar to PDTs (i.e. project status on each project to include construction and planning, as well as ENV, RE, or ENG issues, etc.), but the IPT meeting will be held quarterly and run by FM&E BPFTI PMs. All other updates will be conducted on Friday FITT calls.

(b) (6)

(b) (6)  
Headquarters Border Patrol  
(b) (6) Office  
BB





DEPARTMENT OF HOMELAND SECURITY  
BUREAU OF CUSTOMS AND BORDER PROTECTION  
DEL RIO SECTOR – OFFICE OF BORDER PATROL  
TACTICAL INFRASTRUCTURE (TI) PROJECT DEVELOPMENT TEAM (PDT)

RIO GRANDE VALLEY SECTOR – OFFICE OF BORDER PATROL  
TACTICAL INFRASTRUCTURE (TI) PROJECT DEVELOPMENT TEAM (PDT)

RIO GRANDE VALLEY SECTOR PDT TELECONFERENCE AGENDA

November 15, 2011 at 10:00 pm CST

Rio Grande Valley TI Coordinator: (b) (6)

FM&E PDT Chairman: (b) (6)

USACE PDT PGM: (b) (6)

Teleconference Number / Code: (b) (6)

**INTRODUCTION / ROLL CALL [Reference Attached Attendee | Sign-Up List]**

**PROJECTS IN CONSTRUCTION PHASE**

**MILITARY PROJECTS**

1. General Discussion

**COMMERCIAL PROJECTS**

1. General Discussion

**PROJECTS IN PLANNING / DESIGN PHASE**

1. General Discussion

**MISCELLANEOUS PROJECTS**

1. General Discussion

**REAL ESTATE – GENERAL DISCUSSION**

1. General Discussion

**ENVIRONMENTAL – GENERAL DISCUSSION**

1. General Discussion

**MAINTENANCE & REPAIR**

1. **Interim M&R Program:** Status update
2. **(b) (7)(E) Project:** Status update
  - a. Fence Moving/Modification: Status update
  - b. Final Drawing Review: Status update
3. **MOAs with Irrigation Districts:** Status update

**UPCOMING PDT TELECONFERENCES/MEETINGS (*Subject to Change*)**

January 10, 2012 at 9 am (CST)

**Action Items**

Action	Ongoing Working	Working	On Hold
1.			

From: (b) (6)  
To: (b) (6)  
Cc: (b) (6)  
Subject: Legal Edits to the Source Selection Decision Document.  
Date: Thursday, January 26, 2012 5:07:14 PM  
Attachments: (b) (5)  
Importance: High

---

(b) (6)

I have attached is the following:

1. Legal Redline edits/comments to the CTIMR WA4 SSA Decision Memo.

Please provide info. we discussed.

Additionally, I have received additional updates from (b) (6) regarding the Source Selection Decision Document and I will call you directly for additional information if needed.

I appreciate your assistance,

(b) (6) supporting CBP, DHS  
Sr. Management Consultant  
**COMMITMENTS KEPT. EXCELLENCE DELIVERED.**  
National Press Building  
529 14th street, NW, Suite 1135  
Washington, D.C. 20045  
(b) (6)

---

From: (b) (6)  
Sent: Thursday, January 26, 2012 1:47 PM  
To: (b) (6)  
Cc: (b) (6)  
Subject: FW: CTIMR WA4 SSA Decision Memo -- OCC Edits/Comments  
Importance: High

(b) (6) forwarded for your completion of revisions and responses.

---

(b) (5)

(b) (5)

From:

To:

Cc:

Subject:

Funding Spreadsheet T1 / Military Projects

Date:

Monday, March 26, 2012 5:59:45 PM

Attachments:

[Funding Needs for Budget Team.xls](#)

---

All,

Attached are my funding needs for now (in red needed by the April 15 dates previously discussed) and future projects.

Thanks,

(b) (6)

(b) (6)

Project Manager, T1 Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6)

Mobile (b) (6)

(b) (6)

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Sector	Project Type	Action / Future Project	Project Name	Funding Need Description	Funds Needed	Funding Type
--------	--------------	-------------------------	--------------	--------------------------	--------------	--------------

# NON-RESPONSIVE

<a href="#">Rio Grande Valley</a>						
	PF225	Future Project	O-1 through O-3	None at this time	\$ -	

(b) (5)

(b) (5)

-----Original Message-----

From: (b) (6)

Sent: Monday, May 07, 2012 9:58 AM

To: (b) (6)

Cc: (b) (6)

Subject: RE: White Paper Draft for O-1-2-3

(b) (6)

I'm adding you guys to the White Paper development process now. We started off with the initial draft on Friday (late) and we've come up with comments from (b) (6), and (b) (6) (so far).

I've attached their three emails to this one so that you can review their input.

Once you do, please provide your own and I'll then attempt to incorporate everything into a single document.

(b) (6)

ECSO TI Branch Chief

819 Taylor Street, Rm 3C07A

Fort Worth, Texas 76102

(b) (6) office  
(b) (6) mobile

-----Original Message-----

From: (b) (6) ]

Sent: Monday, May 07, 2012 8:23 AM

To: (b) (6)

Subject: Re: White Paper Draft for O-1-2-3

Ok. Thanks. Agree.

At this point, (b) (6) should be add (b) (6) to this draft review?

----- Original Message -----

From: (b) (6)

Sent: Monday, May 07, 2012 02:19 PM

To: (b) (6)

Subject: RE: White Paper Draft for O-1-2-3

In the environmental section, we do need to add cost for the Monitors, update of ESP, Environmental Stewardship Summary Report (ESSR), and public meetings.

Concur with (b) (6) on the steel cost and feedback.

Recommend we get (b) (6) (CBP OCC) comments on the Real Estate Section.

Concur with (b) (6) comments on the Cost and the need to more support.

As for Risk I have attached the (b) (7)(E) Primary Fence PRD that was just approved not to long ago for fence replacement. This may help with capturing the risks we have for other projects. Additionally, if not updated on FITT, I can pull our Risk Spreadsheet associated with our fence risks.

Thanks,

(b) (6)

Project Manager, TI Project Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6)

Mobile

(b) (6)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6)

Sent: Monday, May 07, 2012 7:47 AM

To: (b) (6)

(b) (6);

(b) (6)

Subject: Re: White Paper Draft for O-1-2-3

Thanks. Can we get a revised draft with comments incorporated by tomorrow afternoon?

----- Original Message -----

From: (b) (6)

Sent: Monday, May 07, 2012 12:44 PM

To: (b) (6)

Subject: RE: White Paper Draft for O-1-2-3

I'll take a shot at the "risks" and forward later today.

-----Original Message-----

From: (b) (6)

Sent: Monday, May 07, 2012 6:15 AM

To: [REDACTED] (b) (6)

[REDACTED]

[REDACTED]

Subject: Re: White Paper Draft for O-1-2-3

(b) (6)

Good comments.

(b) (6)

I agree with (b) (6). We need to provide a level of detail that helps to support the cost.

It would be good to identify at least some risks based on the TI risk categories in the paper.

(b) (6) and (b) (6)?

----- Original Message -----

From: [REDACTED] (b) (6)

Sent: Monday, May 07, 2012 02:40 AM

To: [REDACTED] (b) (6)

[REDACTED]

[REDACTED]

Subject: RE: White Paper Draft for O-1-2-3

My comments and suggested edits are reflected in the attached document.

Thanks

-----Original Message-----

From: [REDACTED] (b) (6)

Sent: Friday, May 04, 2012 5:46 PM

To: (b) (6)

(b) (6)

Cc: (b) (6)

Subject: White Paper Draft for O-1-2-3

(b) (6)

Here is Version 1 of the White Paper as we discussed earlier this week.

My intent is to receive comments from those on the address line so that we can come up with Version 2 by Monday of next week (this is accelerated from what we initially discussed on last week's call). At that point we could open it up to the remainder of the folks who were on the call for that meeting or you may decide that it's sufficient for what you need already. Just let me know.

Thanks,

(b) (6)

ECSO TI Branch Chief

819 Taylor Street, Rm 3C07A

Fort Worth, Texas 76102

(b) (6) office  
(b) (6) mobile



From:  
To:  
Cc:  
Subject:  
Date:

(b) (6)  
RGV- (b) (6) - Weekly Report  
Thursday, June 21, 2012 4:29:09 PM

---

Please accept RGV Weekly Report 6/21/2012; changes in red.

## TI Actions Rio Grande Valley – 06/21/2012

### Hot Issues:

- Primus transition
- GWP ends 6/22 CWP begins 6/23 – 9/22/12
- 6/4/12 Notice of Intent from CO to Primus
- 6/8/12 Notice of Intent response from COR to CO.

### Major Efforts:

- Primus on-going security and performance issues.

### Good News stories/Accomplishments:

3/22/2012 – CTIMR Area 4 NTP and successful Kick off

4/06/2012 – CTIMR TI Inspection complete.

5/11/2012 – Working in harmony with Sector O&M Division to resolve urgent TI repairs.

5/16/2012 – CTIMR 60 Day Work Plan sent to OBP for approval

5/23/2012 – CTIMR 60 Day Government Work Plan has been approved and work commenced.

6/19/12 – CTIRM 90 Day Contractor Work Plan delivered.

### Concerns:

Clin 60 oversight, CTIMR non-performance, Security.

### Deliverables:

Government Work Plan to Primus Solutions

Successful AREA 4 CTIMR Kick off

CTIMR TI Tour (to establish work plan)

Area 4 Requirements have been provided to Primus for 90 work plan.

CTIMR 60 Day Work Plan approved with caveat

CTIMR 90 Contractor Work Plan submitted for OBP approval.

### Other:

**Summary:** Main focus is to transition knowledge and partner with Primus to perform TI maintenance as soon as possible.

---

## TI Actions - Rio Grande Valley – 06/21/2012

#### **CTIMR Area 4:**

- **6/11/12 - By 6/15 Primus to deliver an acceptable:**
  - **Activity sheet for daily meetings,**
  - **Schedule for GWP, and**
  - **Final CWP.**
- **6/11/12 - Primus to place all incomplete tasks from the GWP into the Contractor Work Plan (90d). (b) (6) to define when all daily, weekly, and monthly reports will be delivered.**
- **6/12-6/14 – Environmental Training completed. Primus, Subs, Sector attended.**
- **6/14- Primus requested clarification of Clin6.**

**Reported to CO that (b) (6) (b) (6) are defined by Primus as cleared when in fact I have received no CO letter of approval. - Primus decided to hold on bringing in employees until cleared. CO has not received request. (CHECK INVOICE) .**
- **6/15/12- 6/20/12**
  - **Continue daily meeting with Primus Area 4; providing daily updates for all Sectors.**
  - **Primus continues to display a lack of ability to produce required reporting.**
  - **No deliverables were completed as promised on 6/15; response was sent to the CO.**
  - **Primus continues to have problems getting subcontractors cleared to work on contract.**
  - **CO sent Notice of Compliance to Primus; COR addressed Primus responses and sent comments to CO.**
  - **Various documents have been sent to the CO/CS to justify concerns with Primus performance.**
- **6/19/12**
  - **Contractor Work Plans received.**
  - **Work plans sent for environmental and Real Estate review. We will need to improve this process so that we have a fair amount of time to perform the review process.**
- **6/20 Contractor Work Plans sent to OBP, (b) (6) Requesting approval of work plan and budget.**
- **6/20 Requested Primus to send all reports (daily, weekly, monthly) to date by email.**
- **6/21 Primus to send proposed holiday schedule for 4<sup>th</sup> of July week.**
- **6/21 (b) (6) to meet with CO Staff tomorrow to review the documentation I sent to determine on-going approach.**

---

**CTIMR RGV:**

- 5/24/12 –
  - All Sectors to begin work. To report if a dependency on a sub-contractor. No work to be started until Environment/Safety approved. No subs have been approved through the CO. 5/30 Sector to begin vetting process for immediate need subcontractors.
  - RGV started vegetation at (b) (7)(E) 5/31 -Vegetation is being work by internal resources.
  - Environmental training to be scheduled. 5/31- Working with (b) (6) to perform training for each Sector. 12-14<sup>th</sup>.
  - WMS training completed for Primus
    - Access to be resolved by WMS Team
    - Training completed
  - Need reports finalized for daily meetings. No acceptable reports of daily activities to date.
  - Primus does not have resource for (b) (7)(E) Project; resource to review and give input to O&M manuals, (b) (7)(E) management plan, and maintain (b) (7)(E)
  - Having challenges with acquiring subs; 8 subs not willing to do security. Some of these subs work for Weston solution (b) (7)(E) contractor) and do not have these security requirements.)
  - To input 60 day work plan next week. 5/31 Problems with WMS, Primus to enter data, working with (b) (6) on input issues.
  - To review and finalize 90 day work plan by 31<sup>st</sup>. 5/31 Incomplete
  - Continue to forward concerns to CO.

5/31/2012 – Serious issue with Primus performance. Letter to be sent by CO. No Primus employee or subcontractor have been fully vetted per contract requirements. Non-performance issues.

- Primus reported that they will complete all required SOWs and estimates for CWP by 6/8/12. This was due on 5/7 and extended to 5/31 and still not met.
- Have not been able to get a professional daily activities sheet. Created one for them.

6/7/2012 – Reported that Primus has not provided daily, weekly, monthly reports to CO.

- 6/4 - 6/8 - Primus has held daily meeting while I am in El Paso. I have called in to most of the sessions.
- Environmental Training is scheduled for 6/12-6/14. (b) (6) to perform training at each Sector. Environmental Training completed as scheduled.
- 6/14/12 - WMS Training completed

6/21/2012 –

- Primus working to get badge and logo approved for Strong Steel.
- IOC Contractors have been cleared to work and Sector has approved

logo and badges.

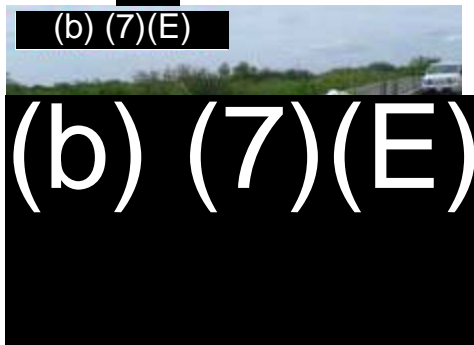
- New employee (b) (6) has been resubmitted for work approval from CO.
- Received first daily report for RGV. Need to work to get Laredo to complete as well.

---

### **CTIMR RGV:**

#### **Clin 1 Fence and (b) (7)(E)**

- 6/18/12 Ground wire repair (b) (7)(E) is complete
- 6/20/12 Graffiti removal awaiting Environmental approval. 6/14/12 – To complete next week.
- 6/21/12 (b) (7)(E) Guardrail repair is being done by Strong Steel.



- 6/21/12 Primus to identify material requirements to perform bollard fence repair at (b) (7)(E).

---

### **CTIMR RGV:**

#### **Clin 2 Roads and Bridges**

- 5/11/2012 - Meeting with IBWC on caliche delivery processes.
- 5/15/2012 - Informed IBWC of foundation issues at (b) (7)(E) wall. Reported (b) (6)'s suggestion for repair.
- Received caliche past orders to determine MOU balance. **Need to develop new MOU.**
- **Request schedule for levee raising project; expected to be at least one year.** (b) (7)(E) road projects will be impacted. May defer some road work.
- 6/21/12 - Primus working with the stations (b) (7)(E) to solidify road requirements. Environmental clear.
- 6/21/12 Received IBWC Levee Raising Project maps. To review with Primus and Sector.

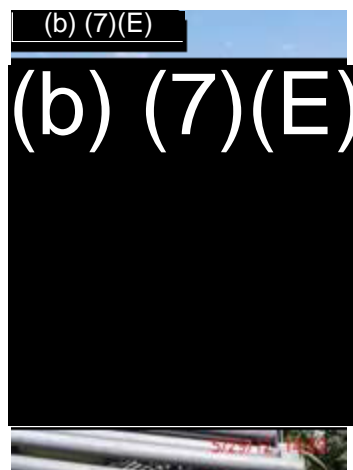
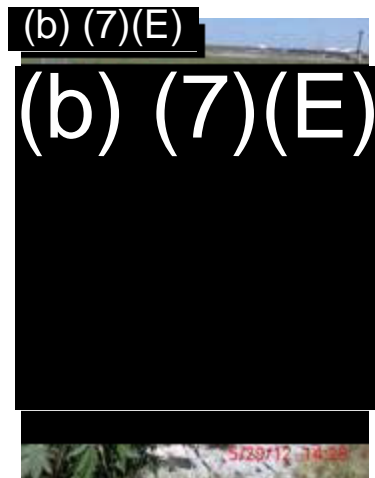


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**CTIMR RGV:**

**Clin 3 Drainage and (b) (7)(E)**

- (b) (7)(E) -**
- 2/9/12 – Reported infraction on hydro-seeding, erosion, lack of watering.
  - 5/3/2012 – Reported vegetation growth to **(b) (6)** 5/31 Primus has cleaned out the **(b) (7)(E)**
  - 5/1/2012 - **(b) (7)(E)** Water District **(b) (7)(E)** reported that the **(b) (7)(E)** were holding back water and was considered urgent. Performed site visit. Coordinated with O&M to do repair.
  - 5/3/2012 – Transferred funding to Sector. \$1160.00. Rental equipment.
  - 5/4/2012 – **(b) (7)(E)** cleaned by available agents, Escorted Primus to location. Performed site inspection.
  - 5/10/2012 – Site visit. Within a few days **(b) (7)(E)** already collecting more debris.
  - 5/16/2012 - Schedule meeting with **(b) (7)(E)** Maintenance Manager to enhance communications.
  - 5/25/2012 – Meeting to discuss on-going issue with additional debris.
  - 6/6/12 - The **(b) (7)(E)** Water District is preparing to remove vegetation from the canal banks and we will be communicating closely with Management. Working with **(b) (6)** on how to design **(b) (7)(E)** and how we will keep the **(b) (7)(E)** during hurricane (defined in MOU).
  - 6/12/12 - Primus to define best approach to leave **(b) (7)(E)** during a 2 week trimming period.



- 6/15/12 (b) (7)(E) ROM and alternatives to be completed. Meetings will be set with Sector to discuss alternatives and final approach.
- 6/21/12 Primus to finalize proposal and present to Sector by 6/25.

**(b) (7)(E) (b) (7)(E) System –**

- 11/2011- Identified unsafe (b) (7)(E) system. (b) (6) suggested Engineer of Record to resolve safety issues.
- 1/20/2012 Contractor presented new plans to mediate safety concerns. (b) (6) finds this acceptable. I have sent the plans to FM&E Engineers. 2/3/2012 - FM&E engineers acceptance.
- 2/7/2012 – 2/16/2012 - Contractor work postponed due to heavy rains.
- 2/24/2012 inspected improved (b) (7)(E). Acceptable by COR.
- 3/15/2012 – To utilize CTIMR for inspections and (b) (7)(E)/cleaning of (b) (7)(E).
- 3/20/2012 – Presented in work plan.
- 4/5/2012 – Performed site visit with contractor. 4/10/2012 - Station to report schedule.
- 5/30/12 – Performed site visit. Station will allow Primus to make (b) (7)(E) to (b) (7)(E). Primus power supply on vehicles complete.
- 6/12/12 (b) (7)(E) per schedule. Working to define Water District cutting of canal banks.
- 6/19/12 Primus has sent letter of safety concerns with (b) (7)(E) (b) (7)(E). Sent to (b) (6) for review. (b) (6) (b) (7)(E) also reviewing.

---

**CTIMR RGV:**

**Clin 5 Vegetation and Debris**

- 6/15/12 - IBWC levee raising project will impact vegetation removal at (b) (7)(E). Will continue to monitor project to determine impact.
- 6/18 (b) (7)(E) will need Environmental monitors to clear before cutting.
- 6/18 (b) (6) to provide monitors.
- 6/22 Expected to complete full cycle of mowing by 6/22. Trimming will continue; presently at (b) (7)(E).



---

(b) (7)(E) and (b) (6)

- 2/9/2012 – Sector requested to go forward with (b) (7)(E) as a MILCON Project. This land is within the Fish & Wildlife boundaries. The remainder of proposed road that is outside of F&W property will need further investigation to determine and resolve RE. Fish & Wildlife properties are bright green.
- 2/23/2012 – Table Top (b) (7)(E) and (b) (7)(E) were presented by (b) (6). **Sector feedback is very positive.**
- 4/6/2012 – RE and environmental update. Prepare to formulate letter to landowner to begin approach.
- 4/19/2012 – Tour of (b) (7)(E) and (b) (6) properties. Meeting with USFWS, Primus, (b) (6) (Civil PE), to review planned road maintenance project.

---

RGV (b) (7)(E)

- Continue to work with (b) (7)(E) project in preparation for future (b) (7)(E) maintenance program.
- 6/14/12 - Primus does not have a permanent resource. (b) (6) to be new resource. Must clear security requirements.
- 6/20/12 (b) (6) pending CO approval letter.
- 6/20/12 - (b) (7)(E) training expected 7/25. Informed Primus that they must have resource on board quickly. Primus to review and provide feedback on O&M manuals.

---

### O-3 (South of fence line) – Roma Boat Ramp (Los Puertos)

- Sector O&M to investigate if previous boat ramp exists under silt build up from last storm. PRD on hold until Sector report.
- 1/19/12 - O&M meeting with Fish & Wildlife to define investigation plan and road maintenance. Sector requests that we develop an MOU with Fish & Wildlife to cover all RGV boat ramps; similar to existing MOU for roads.
- 1/20/2012 - O&M has completed evaluation. Need to set up meeting to define evaluation results and forward approach.
- 2/1/2012 - O&M has completed evaluation proving that the removal of silt will enable boat traffic. No major repairs are needed.
- 2/1/2012 - CATEX complete and awaiting OBP approval.
- 2/14/2012 – CATEX signed. O&M to perform site work.

- 2/28/2012 – Preliminary work to set up equipment began.
- 3/2/2012 – Silt was removed from existing boat ramp exposing 5 foot drop to water level. Sector defines ramp too steep. Sector to determine requirement.
- 4/6/2012 – Sector to determine priority.
- 5/3/2012 – Sector request we activate this project. Need to determine what steps are needed.
- 5/11/2012 – Research Environmental issues. (b) (6) to report. Evaluate engineer approach.
- 5/31/12 – Determining how to go forward.
- 6/12/12 – To meet (b) (6) next week to place as project.

---

#### Miscellaneous:

- **AEP Transmission Line Projects throughout RGV-** 6/12/12 – Received CD of maps to send to OCC. (b) (6) to give to OCC.
- **USFWS** - 4/24/2012- Request review of possible CTIMR work to all USFWS properties. SUP and SOP. Need to define if this will continue as a requirement with Sector. Work with Land Liaison, (b) (6)
- **Wage Grade Transition** - 6/14/12 Meeting with (b) (6) – (b) (6) (b) (6) to report to Facilities Management (no change in job). We may provide equipment if needed. May work equipment rental through CTIMR. I will see if I can get an inspector through Facilities Management.
- (b) (7)(E) Mac Pump – MOU- 6/19 Sent MOU to (b) (6)
- Scheduled COR classes 7/8 – 7/14
- Scheduled TRIRIGA classes 7/15 - 7/20
- 6/18 Data Technician - (b) (6) reported for duty.

---

#### Inspections: 30% requirement

(b) (6) Program Manager, COR  
 Border Patrol Facilities and Tactical Infrastructure  
 Facilities Management and Engineering  
 Tactical Infrastructure Division (Maintenance & Repair)  
 (b) (6) work  
 cell  
 (b) (6)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*



**From:** (b) (6)  
**To:**  
**Cc:**  
**Subject:** RE: RGV- Weekly Report - (b) (6)  
**Date:** Friday, June 29, 2012 3:09:47 PM

---

(b) (6)

Thanks for the input. I have sent a request to the CO to define when we will be doing our review with Primus.

(b) (6) *Program Manager, COR*  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Tactical Infrastructure Division (Maintenance & Repair)  
(b) (6) work  
cell  
(b) (6)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6)  
**Sent:** Friday, June 29, 2012 7:27 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: RGV- Weekly Report - (b) (6)

(b) (6)

What a great report. I really appreciate the extra effort to provide insight into Primus and the work they do per Clin.

Very helpful for to understand and provide our leadership good feedback.

Q:

I have not received the required reports from Primus. I have reported to the CO.  
No documentation to define burn rate. No documentation to evaluate invoices. Primus  
promises a change now that employees approved to work on 6/28/2012.

I presume we are working this with the CO. When do we anticipate our PMR with Primus...?

---

**From:** (b) (6)  
**Sent:** Thursday, June 28, 2012 5:37 PM  
**To:** (b) (6)  
**Cc:**  
**Subject:** RGV- Weekly Report - (b) (6)

Please accept RGV Weekly Report 6/27/2012; changes in red.

## TI Actions Rio Grande Valley – 06/27/2012

### Hot Issues:

- CWP Approved 6/26/2012

### Major Efforts:

- Primus on-going security and performance issues.

### Good News stories/Accomplishments:

3/22/2012 – CTIMR Area 4 NTP and successful Kick off

4/06/2012 – CTIMR TI Inspection complete.

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5/23/2012 – CTIMR 60 Day Government Work Plan has been approved and work commenced.

6/25/2012 – CTIMR 90 Day Contractor Work Plan delivered.

6/26/2012 – CTIMR 90 Day Contractor Work Plan approved.

### Concerns:

I have not received the required reports from Primus. I have reported to the CO.

No documentation to define burn rate. No documentation to evaluate invoices. Primus promises a change now that employees approved to work on 6/28/2012.

### Deliverables:

Government Work Plan to Primus Solutions

Successful AREA 4 CTIMR Kick off

CTIMR TI Tour (to establish work plan)

Area 4 Requirements have been provided to Primus for 90 work plan.

CTIMR 60 Day Work Plan approved with caveat (SOW & estimates required)

CTIMR 90 Contractor Work Plan approved.

### Other:

**Summary:** Main focus is to transition knowledge and partner with Primus to perform TI maintenance as soon as possible.

## TI Actions - Rio Grande Valley – 06/21/2012

### CTIMR Area 4:

- 6/11/12 - By 6/15 Primus to deliver an acceptable:

- Activity sheet for daily meetings,
  - Schedule for GWP, and
  - Final CWP.
- 6/11/12 - Primus to place all incomplete tasks from the GWP into the Contractor Work Plan (90d). (b) (6) to define when all daily, weekly, and monthly reports will be delivered.
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- 6/20 Requested Primus to send all reports (daily, weekly, monthly) to date by email.
- 6/21 Primus to send proposed holiday schedule for 4<sup>th</sup> of July week.
- 6/21 (b) (6) to meet with CO Staff tomorrow to review the documentation I sent to determine on-going approach.
- 6/22/2012 – Received final CWP from Primus
- 6/25/2012 – Sent CWP for OPB concurrence and FM&E approval.
- 6/26/2012 – Received CWP approval from (b) (6) No work was delayed due to work plan approval process.
- 6/28/2012 –
  - CO Letter of Approval for Primus subs/employees received. Primus will be able to perform some delayed activities.
  - Meeting was held between CO and Primus. (b) (6) defines that results will be announced later.
  - Informed CO of my schedule the next few weeks. Concerned that I

will be in class when invoices are delivered. (b) (6) to cover if necessary. We will meet after my classes to review invoices.

- WMS Issues are being resolved by WMS Team. Primus continues to input data.

---

**CTIMR RGV:**

- 5/24/12 –
  - All Sectors to begin work. To report if a dependency on a sub-contractor. No work to be started until Environment/Safety approved. No subs have been approved through the CO. 5/30 Sector to begin vetting process for immediate need subcontractors.
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6/21/2012 –

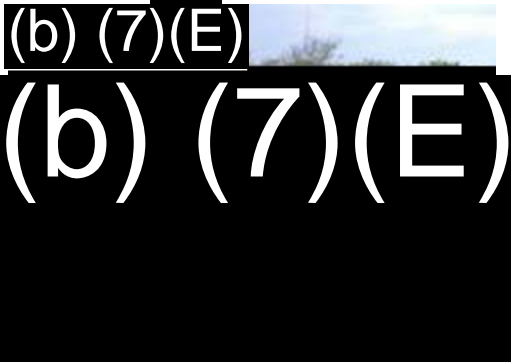
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- IOC Contractors have been cleared to work and Sector has approved logo and badges.
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- Received first daily report for RGV. Need to work to get Laredo to complete as well.

---

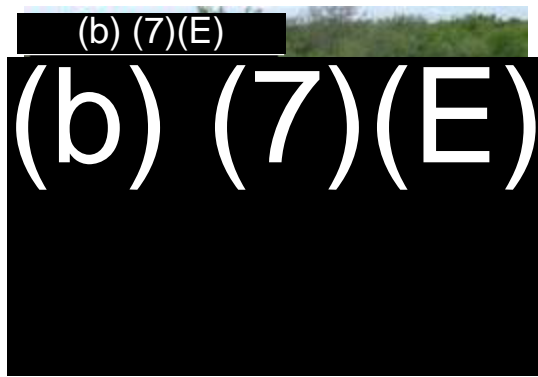
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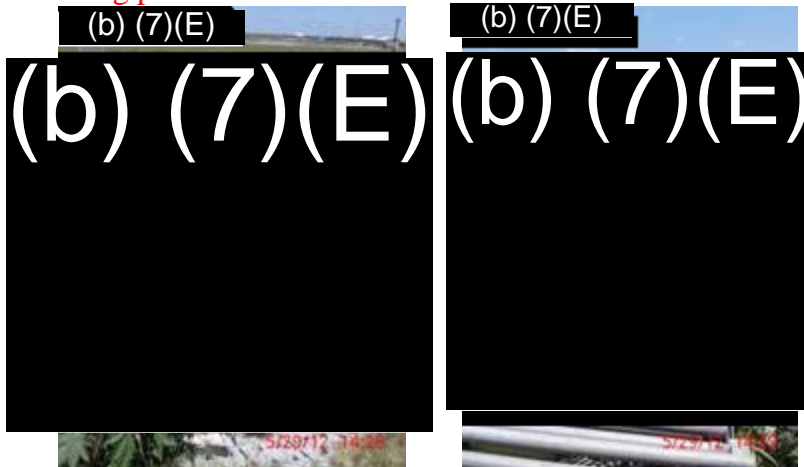
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- 2/7/2012 – 2/16/2012 - Contractor work postponed due to heavy rains.
- 2/24/2012 inspected improved lifting system. Acceptable by COR.

- 3/15/2012 – To utilize CTIMR for inspections and lifting/cleaning of (b) (7)(E)
- 3/20/2012 – Presented in work plan.
- 4/5/2012 – Performed site visit with contractor. 4/10/2012 - Station to report schedule.
- 5/30/12 – Performed site visit. Station will allow Primus to make (b) (7)(E) to (b) (7)(E). Primus power supply on vehicles complete.
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- 6/28/2012 – CO Approval Letter will enable resource to begin work.

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- 5/31/12 – Determining how to go forward.
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  - Confirmed that Sector will proceed with in-house resources to complete boat ramp. No engineering support.
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### Miscellaneous:

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- (b) (7)(E) Mac Pump – MOU- 6/19 Sent MOU to (b) (6)

- Scheduled COR classes 7/8 – 7/14
- Scheduled TRIRIGA classes 7/15 - 7/20
- 6/18 Data Technician - (b) (6) reported for duty.

---

**Inspections: 30% requirement**

(b) (6) *Program Manager, COR*  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Tactical Infrastructure Division (Maintenance & Repair)  
(b) (6) work  
cell  
(b) (6)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

From: (b) (6)  
To: (b) (6)  
Subject: Re: RGV- Weekly Report - (b) (6)  
Date: Thursday, June 28, 2012 6:06:16 PM

---

I would like a debrief on this one..

· Primus on-going security and performance issues.

Please set it up for early next week.

Thanks.

---

From: (b) (6)  
Sent: Thursday, June 28, 2012 10:36 PM  
To: (b) (6)  
Cc: (b) (6)  
Subject: RGV- Weekly Report - (b) (6)

Please accept RGV Weekly Report 6/27/2012; changes in red.

### **TI Actions Rio Grande Valley – 06/27/2012**

·  
**Hot Issues:**

- CWP Approved 6/26/2012

**Major Efforts:**

- Primus on-going security and performance issues.

**Good News stories/Accomplishments:**

3/22/2012 – CTIMR Area 4 NTP and successful Kick off

4/06/2012 – CTIMR TI Inspection complete.

5/11/2012 – Working in harmony with Sector O&M Division to resolve urgent TI repairs.

5/16/2012 – CTIMR 60 Day Work Plan sent to OBP for approval

5/23/2012 – CTIMR 60 Day Government Work Plan has been approved and work commenced.

6/25/2012 – CTIMR 90 Day Contractor Work Plan delivered.

6/26/2012 – CTIMR 90 Day Contractor Work Plan approved.

**Concerns:**

I have not received the required reports from Primus. I have reported to the CO.  
No documentation to define burn rate. No documentation to evaluate invoices. Primus promises a change now that employees approved to work on 6/28/2012.

**Deliverables:**

Government Work Plan to Primus Solutions  
Successful AREA 4 CTIMR Kick off

CTIMR TI Tour (to establish work plan)  
Area 4 Requirements have been provided to Primus for 90 work plan.  
CTIMR 60 Day Work Plan approved with caveat (SOW & estimates required)  
**CTIMR 90 Contractor Work Plan approved.**

**Other:**

**Summary:** Main focus is to transition knowledge and partner with Primus to perform TI maintenance as soon as possible.

### **TI Actions - Rio Grande Valley – 06/21/2012**

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#### **CTIMR Area 4:**

- **6/11/12 - By 6/15 Primus to deliver an acceptable:**
  - Activity sheet for daily meetings,
  - Schedule for GWP, and
  - Final CWP.
- **6/11/12 - Primus to place all incomplete tasks from the GWP into the Contractor Work Plan (90d). (b) (6) to define when all daily, weekly, and monthly reports will be delivered.**
- **6/12-6/14 – Environmental Training completed. Primus, Subs, Sector attended.**
- **6/14- Primus requested clarification of Clin6.**

Reported to CO that (b) (6) and (b) (6) are defined by Primus as cleared when in fact I have received no CO letter of approval. - Primus decided to hold on bringing in employees until cleared. CO has not received request. (CHECK INVOICE) .
- **6/15/12- 6/20/12**
  - Continue daily meeting with Primus Area 4; providing daily updates for all Sectors.
  - Primus continues to display a lack of ability to produce required reporting.
  - No deliverables were completed as promised on 6/15; response was sent to the CO.
  - Primus continues to have problems getting subcontractors cleared to work on contract.
  - CO sent Notice of Compliance to Primus; COR addressed Primus responses and sent comments to CO.
  - Various documents have been sent to the CO/CS to justify concerns with Primus performance.
- **6/19/12**
  - Contractor Work Plans received.
  - Work plans sent for environmental and Real Estate review. We

will need to improve this process so that we have a fair amount of time to perform the review process.

- 6/20 Contractor Work Plans sent to OBP, (b) (6) Requesting approval of work plan and budget.
- 6/20 Requested Primus to send all reports (daily, weekly, monthly) to date by email.
- 6/21 Primus to send proposed holiday schedule for 4<sup>th</sup> of July week.
- 6/21 (b) (6) to meet with CO Staff tomorrow to review the documentation I sent to determine on-going approach.
- 6/22/2012 – Received final CWP from Primus
- 6/25/2012 – Sent CWP for OPB concurrence and FM&E approval.
- 6/26/2012 – Received CWP approval from (b) (6). No work was delayed due to work plan approval process.
- 6/28/2012 –
  - CO Letter of Approval for Primus subs/employees received. Primus will be able to perform some delayed activities.
  - Meeting was held between CO and Primus. (b) (6) defines that results will be announced later.
  - Informed CO of my schedule the next few weeks. Concerned that I will be in class when invoices are delivered. (b) (6) to cover if necessary. We will meet after my classes to review invoices.
  - WMS Issues are being resolved by WMS Team. Primus continues to input data.

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**CTIMR RGV:**

- 5/24/12 –
  - All Sectors to begin work. To report if a dependency on a sub-contractor. No work to be started until Environment/Safety approved. No subs have been approved through the CO. 5/30 Sector to begin vetting process for immediate need subcontractors.
  - RGV started vegetation at O-4. 5/31 -Vegetation is being work by internal resources.
  - Environmental training to be scheduled. 5/31- Working with (b) (6) to perform training for each Sector. 12-14<sup>th</sup>.
  - WMS training completed for Primus
    - Access to be resolved by WMS Team
    - Training completed
  - Need reports finalized for daily meetings. No acceptable reports of daily activities to date.
  - Primus does not have resource for (b) (7)(E) Project; resource to review and give input to O&M manuals, (b) (7)(E) management plan, and maintain (b) (7)(E)
  - Having challenges with acquiring subs; 8 subs not willing to do

security. Some of these subs work for Weston solution (b) (7)(E) contractor) and do not have these security requirements.)

- To input 60 day work plan next week. 5/31 Problems with WMS, Primus to enter data, working with (b) (6) on input issues.
- To review and finalize 90 day work plan by 31<sup>st</sup>. 5/31 Incomplete
- Continue to forward concerns to CO.

5/31/2012 – Serious issue with Primus performance. Letter to be sent by CO. No Primus employee or subcontractor have been fully vetted per contract requirements. Non-performance issues.

- Primus reported that they will complete all required SOWs and estimates for CWP by 6/8/12. This was due on 5/7 and extended to 5/31 and still not met.
- Have not been able to get a professional daily activities sheet. Created one for them.

6/7/2012 – Reported that Primus has not provided daily, weekly, monthly reports to CO.

- 6/4 - 6/8 - Primus has held daily meeting while I am in El Paso. I have called in to most of the sessions.
- Environmental Training is scheduled for 6/12-6/14. (b) (6) to perform training at each Sector. Environmental Training completed as scheduled.
- 6/14/12 - WMS Training completed

6/21/2012 –

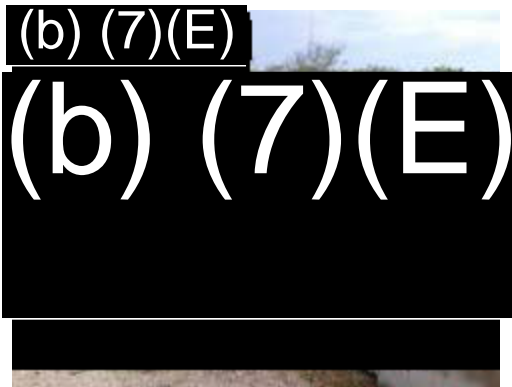
- Primus working to get badge and logo approved for Strong Steel. 6/22 Approved.
- IOC Contractors have been cleared to work and Sector has approved logo and badges.
- New employee (b) (6) has been resubmitted for work approval from CO.
- Received first daily report for RGV. Need to work to get Laredo to complete as well.

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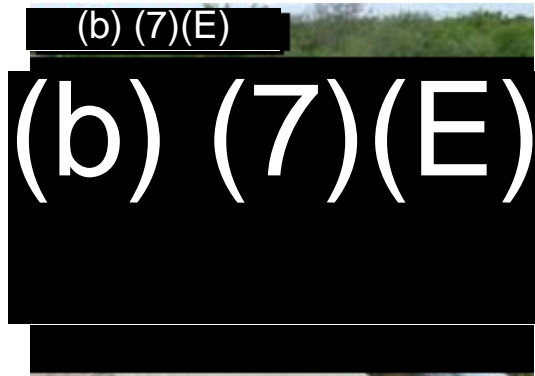
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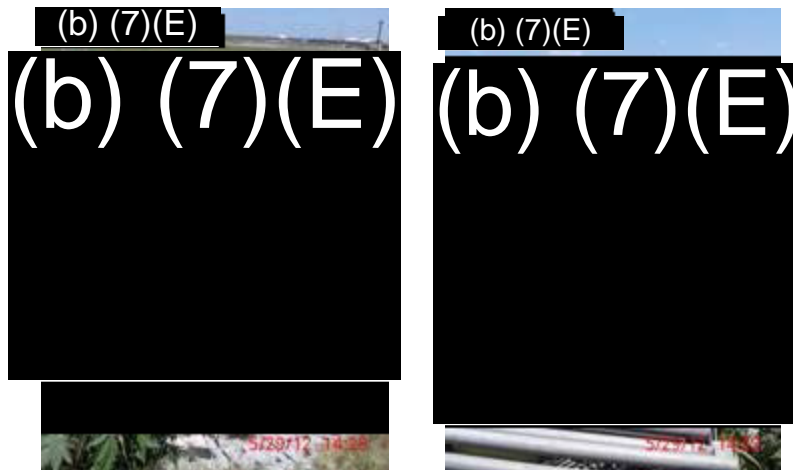
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#### Inspections: 30% requirement

(b) (6), Program Manager, COR  
 Border Patrol Facilities and Tactical Infrastructure  
 Facilities Management and Engineering  
 Tactical Infrastructure Division (Maintenance & Repair)  
 (b) (6) work  
 (b) (6) cell  
 (b) (6)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:**  
**Subject:** Re: RGV- Weekly Report - (b) (6)  
**Date:** Friday, June 29, 2012 3:49:49 PM

---

?? PMRs are a Program initiated meetings.

The CO is invited to the meeting.

The PMR is to go over Performance, schedule, cost, deliverables, etc.

Let's chat at the staff meeting on Monday.

---

**From:** (b) (6)  
**Sent:** Friday, June 29, 2012 08:09 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: RGV- Weekly Report - (b) (6)

(b) (6)

Thanks for the input. I have sent a request to the CO to define when we will be doing our review with Primus.

(b) (6), *Program Manager, COR*  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Tactical Infrastructure Division (Maintenance & Repair)

(b) (6) work  
(b) (6) cell  
(b) (6)

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---

**From:** (b) (6)  
**Sent:** Friday, June 29, 2012 7:27 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: RGV- Weekly Report - (b) (6)

(b) (6)

What a great report. I really appreciate the extra effort to provide insight into Primus and the work they do per Clin.

Very helpful for to understand and provide our leadership good feedback.

Q:

I have not received the required reports from Primus. I have reported to the CO.  
No documentation to define burn rate. No documentation to evaluate invoices. Primus

promises a change now that employees approved to work on 6/28/2012.

I presume we are working this with the CO. When do we anticipate our PMR with Primus...?

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**From:** (b) (6)  
**Sent:** Thursday, June 28, 2012 5:37 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RGV- Weekly Report - (b) (6)

Please accept RGV Weekly Report 6/27/2012; changes in red.

### **TI Actions Rio Grande Valley – 06/27/2012**

#### **Hot Issues:**

- CWP Approved 6/26/2012

#### **Major Efforts:**

- Primus on-going security and performance issues.

#### **Good News stories/Accomplishments:**

3/22/2012 – CTIMR Area 4 NTP and successful Kick off

4/06/2012 – CTIMR TI Inspection complete.

5/11/2012 – Working in harmony with Sector O&M Division to resolve urgent TI repairs.

5/16/2012 – CTIMR 60 Day Work Plan sent to OBP for approval

5/23/2012 – CTIMR 60 Day Government Work Plan has been approved and work commenced.

6/25/2012 – CTIMR 90 Day Contractor Work Plan delivered.

6/26/2012 – CTIMR 90 Day Contractor Work Plan approved.

#### **Concerns:**

I have not received the required reports from Primus. I have reported to the CO.

No documentation to define burn rate. No documentation to evaluate invoices. Primus promises a change now that employees approved to work on 6/28/2012.

#### **Deliverables:**

Government Work Plan to Primus Solutions

Successful AREA 4 CTIMR Kick off

CTIMR TI Tour (to establish work plan)

Area 4 Requirements have been provided to Primus for 90 work plan.

CTIMR 60 Day Work Plan approved with caveat (SOW & estimates required)

CTIMR 90 Contractor Work Plan approved.

**Other:**

**Summary:** Main focus is to transition knowledge and partner with Primus to perform TI maintenance as soon as possible.

### **TI Actions - Rio Grande Valley – 06/21/2012**

#### **CTIMR Area 4:**

- **6/11/12 - By 6/15 Primus to deliver an acceptable:**
  - **Activity sheet for daily meetings,**
  - **Schedule for GWP, and**
  - **Final CWP.**
- **6/11/12 - Primus to place all incomplete tasks from the GWP into the Contractor Work Plan (90d). (b) (6) to define when all daily, weekly, and monthly reports will be delivered.**
- **6/12-6/14 – Environmental Training completed. Primus, Subs, Sector attended.**
- **6/14- Primus requested clarification of Clin6.**

**Reported to CO that (b) (6) and (b) (6) are defined by Primus as cleared when in fact I have received no CO letter of approval. - Primus decided to hold on bringing in employees until cleared. CO has not received request. (CHECK INVOICE) .**
- **6/15/12- 6/20/12**
  - **Continue daily meeting with Primus Area 4; providing daily updates for all Sectors.**
  - **Primus continues to display a lack of ability to produce required reporting.**
  - **No deliverables were completed as promised on 6/15; response was sent to the CO.**
  - **Primus continues to have problems getting subcontractors cleared to work on contract.**
  - **CO sent Notice of Compliance to Primus; COR addressed Primus responses and sent comments to CO.**
  - **Various documents have been sent to the CO/CS to justify concerns with Primus performance.**
- **6/19/12**
  - **Contractor Work Plans received.**
  - **Work plans sent for environmental and Real Estate review. We will need to improve this process so that we have a fair amount of time to perform the review process.**
- **6/20 Contractor Work Plans sent to OBP, (b) (6)**

**Requesting approval of work plan and budget.**
- **6/20 Requested Primus to send all reports (daily, weekly, monthly) to date**

by email.

- 6/21 Primus to send proposed holiday schedule for 4<sup>th</sup> of July week.
- 6/21 (b) (6) to meet with CO Staff tomorrow to review the documentation I sent to determine on-going approach.
- 6/22/2012 – Received final CWP from Primus
- 6/25/2012 – Sent CWP for OPB concurrence and FM&E approval.
- 6/26/2012 – Received CWP approval from (b) (6). No work was delayed due to work plan approval process.
- 6/28/2012 –
  - CO Letter of Approval for Primus subs/employees received. Primus will be able to perform some delayed activities.
  - Meeting was held between CO and Primus. (b) (6) defines that results will be announced later.
  - Informed CO of my schedule the next few weeks. Concerned that I will be in class when invoices are delivered. (b) (6), (b) (7)(E) to cover if necessary. We will meet after my classes to review invoices.
  - WMS Issues are being resolved by WMS Team. Primus continues to input data.

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**CTIMR RGV:**

- 5/24/12 –
  - All Sectors to begin work. To report if a dependency on a sub-contractor. No work to be started until Environment/Safety approved. No subs have been approved through the CO. 5/30 Sector to begin vetting process for immediate need subcontractors.
  - RGV started vegetation at O-4. 5/31 -Vegetation is being work by internal resources.
  - Environmental training to be scheduled. 5/31- Working with (b) (6) to perform training for each Sector. 12-14<sup>th</sup>.
  - WMS training completed for Primus
    - Access to be resolved by WMS Team
    - Training completed
  - Need reports finalized for daily meetings. No acceptable reports of daily activities to date.
  - Primus does not have resource for (b) (7)(E) Project; resource to review and give input to O&M manuals, (b) (7)(E) management plan, and maintain (b) (7)(E)
  - Having challenges with acquiring subs; 8 subs not willing to do security. Some of these subs work for Weston solution (b) (7)(E) contractor) and do not have these security requirements.)
  - To input 60 day work plan next week. 5/31 Problems with WMS, Primus to enter data, working with (b) (6) on input issues.
  - To review and finalize 90 day work plan by 31<sup>st</sup>. 5/31 Incomplete

- Continue to forward concerns to CO.

5/31/2012 – Serious issue with Primus performance. Letter to be sent by CO. No Primus employee or subcontractor have been fully vetted per contract requirements. Non-performance issues.

- Primus reported that they will complete all required SOWs and estimates for CWP by 6/8/12. This was due on 5/7 and extended to 5/31 and still not met.
- Have not been able to get a professional daily activities sheet. Created one for them.

6/7/2012 – Reported that Primus has not provided daily, weekly, monthly reports to CO.

- 6/4 - 6/8 - Primus has held daily meeting while I am in El Paso. I have called in to most of the sessions.
- Environmental Training is scheduled for 6/12-6/14. (b) (6) to perform training at each Sector. Environmental Training completed as scheduled.
- 6/14/12 - WMS Training completed

6/21/2012 –

- Primus working to get badge and logo approved for Strong Steel. 6/22 Approved.
- IOC Contractors have been cleared to work and Sector has approved logo and badges.
- New employee (b) (6) has been resubmitted for work approval from CO.
- Received first daily report for RGV. Need to work to get Laredo to complete as well.

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### **CTIMR RGV:**

#### **Clin 1 Fence and Gates**

- 6/18/12 Ground wire repair (b) (7)(E) is complete
- 6/20/12 Graffiti removal awaiting Environmental approval. 6/14/12 – To complete next week.
- 6/21/12 (b) (7)(E) Guardrail repair is to be done by Strong Steel.
- 6/26/2012 – (b) (7)(E) work completed.

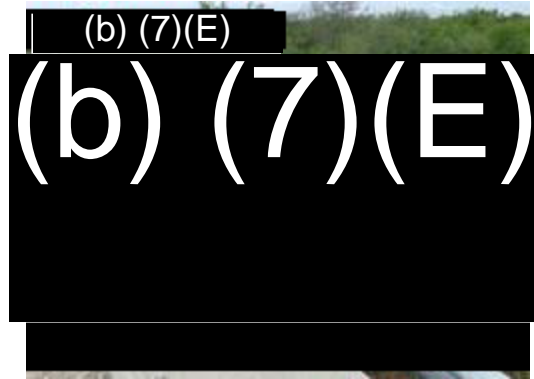
(b) (7)(E)

(b) (7)(E)

- 6/28/2012 – Sector defines safety concerns; reported to Primus. IOC workers



are not wearing safety gear as they perform work on top of (b) (7)(E) levee wall; (b) (7)(E) drop.



- 6/21/12 Primus to identify material requirements to perform bollard fence repair at (b) (7)(E).
- 6/26 /2012 – Arrange for material location.
- 6/27/2012 – Wet condition delay work, Pick up bollards from Station



- 6/28/2012 –Repair bollards, and replace lock for steel support guide. Stations cannot find keys for fence support guides. Should complete project 6/29/2012.

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### **CTIMR RGV:**

#### **Clin 2 Roads and Bridges**

- 5/11/2012 - Meeting with IBWC on caliche delivery processes.
- 5/15/2012 - Informed IBWC of foundation issues at (b) (7)(E) levee wall. Reported (b) (6) suggestion for repair.
- Received caliche past orders to determine MOU balance. **Need to develop new MOU.**
- Request schedule for levee raising project; expected to be at least one year. (b) (7)(E) road projects will be impacted. May defer some road work.
- 6/21/12 - Primus to work with the stations (b) (7)(E) to solidify road requirements. Environmental clear.
- 6/21/12 Received IBWC Levee Raising Project maps. To review with Primus and Sector.

(b) (7)(E)

- 6/25/2012 – Receiving detailed road requirements from Sector. To meet with Stations next week to begin review of road requirements. (b) (7)(E)

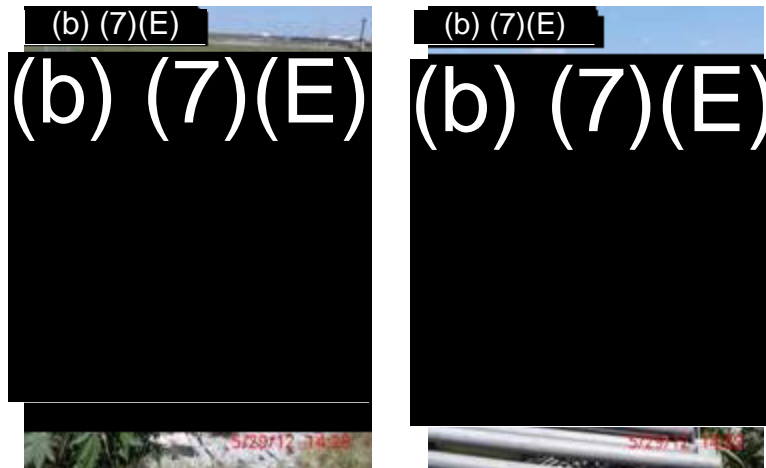
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**CTIMR RGV:**

**Clin 3 Drainage and (b) (7)(E)**

(b) (7)(E) -

- 2/9/12 – Reported infraction on hydro-seeding, erosion, lack of watering.
- 5/3/2012 – Reported vegetation growth to (b) (6) 5/31 Primus has cleaned out the (b) (7)(E)
- 5/1/2012 - (b) (7)(E) Water District (b) (7)(E) reported that the (b) (7)(E) were holding back water and was considered urgent. Performed site visit. Coordinated with O&M to do repair.
- 5/3/2012 – Transferred funding to Sector. \$1160.00. Rental equipment.
- 5/4/2012 – (b) (7)(E) cleaned by available agents, Escorted Primus to location. Performed site inspection.
- 5/10/2012 – Site visit. Within a few days (b) (7)(E) already collecting more debris.
- 5/16/2012 - Schedule meeting with (b) (7)(E) Maintenance Manager to enhance communications.
- 5/25/2012 – Meeting to discuss on-going issue with additional debris.
- 6/6/12 - The (b) (7)(E) Water District is preparing to remove vegetation from the canal banks and we will be communicating closely with Management. Working with (b) (6) on how to design (b) (7)(E) and how we will keep the (b) (7)(E) during hurricane (defined in MOU).
- 6/12/12 - Primus to define best approach to leave (b) (7)(E) during a 2 week trimming period.



- 6/15/12 (b) (7)(E) ROM and alternatives to be completed. Meetings will be set with Sector to discuss alternatives and final approach.
- 6/21/12 Primus to finalize proposal and present to Sector by 6/25. Delayed, Primus getting last of estimates.
- 6/28/2012 – Primus to present findings 7/3. Site review scheduled for 7/3.

#### (b) (7)(E) System –

- 11/2011- Identified unsafe (b) (7)(E) system. (b) (6) suggested Engineer of Record to resolve safety issues.
- 1/20/2012 Contractor presented new plans to mediate safety concerns. (b) (6) finds this acceptable. I have sent the plans to FM&E Engineers. 2/3/2012 - FM&E engineers acceptance.
- 2/7/2012 – 2/16/2012 - Contractor work postponed due to heavy rains.
- 2/24/2012 inspected improved (b) (7)(E). Acceptable by COR.
- 3/15/2012 – To utilize CTIMR for inspections and (b) (7)(E)/cleaning of (b) (7)(E).
- 3/20/2012 – Presented in work plan.
- 4/5/2012 – Performed site visit with contractor. 4/10/2012 - Station to report schedule.
- 5/30/12 – Performed site visit. Station will allow Primus to make (b) (7)(E) to (b) (7)(E). Primus power supply on vehicles complete.
- 6/12/12 (b) (7)(E) per schedule. Working to define Water District cutting of canal banks.
- 6/19/12 Primus has sent letter of safety concerns with (b) (7)(E) (b) (7)(E) (b) (7)(E). Sent to (b) (6) for review. (b) (6) also reviewing.
- 6/28/2012 Scheduled site review with (b) (6) Primus, (b) (6) on 7/3.

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#### CTIMR RGV:

##### Clin 5 Vegetation and Debris

- 6/15/12 - IBWC levee raising project will impact vegetation removal at (b) (7)(E). Will continue to monitor project to determine impact.
- 6/18 (b) (7)(E) will need Environmental monitors to clear before cutting.
- 6/18 (b) (6) to provide monitors.

- 6/22 Expected to complete full cycle of mowing by 6/22. Trimming will continue; presently at (b) (7)(E)
- 6/27/2012 – Migratory Bird Monitors inspecting (b) (7)(E). To place on normal vegetation removal cycle once cleared.
- 6/28/2012 – Rains have delayed trim work. Trimmers at (b) (7)(E) 60% of (b) (7)(E) complete.

**(b) (7)(E) and (b) (6)**

- 2/9/2012 – Sector requested to go forward with (b) (7)(E) as a MILCON Project. This land is within the Fish & Wildlife boundaries. The remainder of proposed road that is outside of F&W property will need further investigation to determine and resolve RE. Fish & Wildlife properties are bright green.
- 2/23/2012 – Table Top (b) (7)(E) were presented by (b) (6) feedback is very positive.
- 4/6/2012 – RE and environmental update. Prepare to formulate letter to landowner to begin approach.
- 4/19/2012 – Tour of (b) (7)(E) and (b) (6) properties. Meeting with USFWS, Primus, (b) (6) (Civil PE), to review planned road maintenance project.

**RGV (b) (7)(E)**

- Continue to work with (b) (7)(E) project in preparation for future (b) (7)(E) maintenance program.
- 6/14/12 - Primus does not have a permanent resource. (b) (6) to be new resource. Must clear security requirements.
- 6/20/12 (b) (6) pending CO approval letter.
- 6/20/12 - (b) (7)(E) training expected 7/25. Informed Primus that they must have resource on board quickly. Primus to review and provide feedback on O&M manuals.
- 6/28/2012 – CO Approval Letter will enable resource to begin work.

**O-3 (South of fence line) – Roma Boat Ramp (Los Puertos)**

- Sector O&M to investigate if previous boat ramp exists under silt build up from last storm. PRD on hold until Sector report.
- 1/19/12 - O&M meeting with Fish & Wildlife to define investigation plan and road maintenance. Sector requests that we develop an MOU with Fish & Wildlife to cover all RGV boat ramps; similar to existing MOU for roads.
- 1/20/2012 - O&M has completed evaluation. Need to set up meeting to define evaluation results and forward approach.
- 2/1/2012 - O&M has completed evaluation proving that the removal of silt will enable boat traffic. No major repairs are needed.
- 2/1/2012 - CATEx complete and awaiting OBP approval.
- 2/14/2012 – CATEx signed. O&M to perform site work.
- 2/28/2012 – Preliminary work to set up equipment began.
- 3/2/2012 – Silt was removed from existing boat ramp exposing 5 foot drop to water level. Sector defines ramp too steep. Sector to determine requirement.
- 4/6/2012 – Sector to determine priority.

- 5/3/2012 – Sector request we activate this project. Need to determine what steps are needed.
- 5/11/2012 – Research Environmental issues. (b) (6) to report. Evaluate engineer approach.
- 5/31/12 – Determining how to go forward.
- 6/26/2012 –
  - Confirmed that Sector will proceed with in-house resources to complete boat ramp. No engineering support.
  - FM&E will provide environment and real estate clearances.

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#### Miscellaneous:

- **AEP Transmission Line Projects throughout RGV-** 6/12/12 – Received CD of maps to send to OCC. (b) (6) to give to OCC. 6/25/2012 - OCC received.
- **USFWS** - 4/24/2012- Request review of possible CTIMR work to all USFWS properties. SUP and SOP. Need to define if this will continue as a requirement with Sector. Work with Land Liaison, (b) (6)
- **Wage Grade Transition** - 6/14/12 Meeting with (b) (6) – (b) (6) (b) (6) to report to Facilities Management (no change in job). We may provide equipment if needed. May work equipment rental through CTIMR. I will see if I can get an inspector through Facilities Management. To work with Facilities Team. (b) (6) is working O&M activities; supporting OBP actions.
- (b) (7)(E) Mac Pump – MOU- 6/19 Sent MOU to (b) (6)
- Scheduled COR classes 7/8 – 7/14
- Scheduled TRIRIGA classes 7/15 - 7/20
- 6/18 Data Technician - (b) (6) reported for duty.

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#### Inspections: 30% requirement

(b) (6), Program Manager, COR  
 Border Patrol Facilities and Tactical Infrastructure  
 Facilities Management and Engineering  
 Tactical Infrastructure Division (Maintenance & Repair)  
 (b) (6) work  
 (b) (6) cell  
 (b) (6)

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**From:** (b) (6)  
**To:** (b) (6)  
**Subject:** Funding Spreadsheet Attachment  
**Date:** Monday, June 18, 2012 11:15:19 PM  
**Attachments:** [Funding Needs for Budget Team.xls](#)

---

(b) (6)

Attached is my updated spreadsheet for our funding conversation tomorrow.

Thanks,

(b) (6)

(b) (6)  
Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6)  
Mobile (b) (6)  
(b) (6)

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Sector	Project Type	Action / Future Project	Project Name	Funding Need Description	Funds Needed	Funding Type
NON-RESPONSIVE						
<a href="#">Rio Grande Valley</a>						
	PF225	Future Project	O-1 through O-3	None at this time	\$ -	